



## Criminal Justice Coordinating Council

February 1, 2016

The Honorable Kenyan McDuffie  
Chair  
Committee on the Judiciary  
Council of the District of Columbia  
1350 Pennsylvania Avenue, NW  
Suite 109  
Washington, DC 20004

**Re: Fiscal Years 2015-2016 Performance Oversight  
Hearing**

Dear Chairman McDuffie,

Enclosed please find responses to questions requested by the Committee on the Judiciary for the performance oversight hearing on the Criminal Justice Coordinating Council (CJCC).

Please feel free to contact me if you have any additional questions.

Sincerely,

A handwritten signature in blue ink, appearing to read "Mannone A. Butler", with a long horizontal flourish extending to the right.

Mannone A. Butler  
Executive Director

Enclosure

**CRIMINAL JUSTICE COORDINATING COUNCIL**  
**Performance Oversight Hearing Questions**  
**FY 2015 and FY 2016 (To Date)**  
February 1, 2016

**General Questions**

1. Please provide, as an attachment to your answers, a current organizational chart for the agency, including the number of vacant, frozen, and filled FTEs in each division or subdivision. Include the names and titles of all senior personnel. Also provide the date that the information was collected on the chart.

**Response:** *See Attachment A.*

- a. Please provide an explanation of the roles and responsibilities for each division and subdivision.

**Response:** CJCC is a small independent agency that includes: (a) a unit referred to as the Statistical Analysis Center (SAC) which is responsible for independent research, statistical analyses, data collection and program evaluation; and (b) IT staff responsible for the day to day operations of JUSTIS, the District's integrated justice information system.

- b. Please provide a narrative explanation of any changes made during the previous year.

**Response:** During FY15, an IT Specialist (Application Software) position was reclassified as an IT Specialist (Senior Systems Engineer) position, and a Policy Analyst (IT) position was reclassified as a Strategic Analysis Specialist position.

2. Please provide, as an attachment, a current Schedule A for the agency, which identifies all employees by title/position, current salaries, fringe benefits, and program. This Schedule A should also indicate if the positions are continuing/term/temporary/contract and whether they are vacant or frozen positions.

**Response:** *See Attachment B.*

- a. For each vacant position, please provide the status of the Agency's efforts to fill the position, as well as the position number, the title, the program number, the activity number, the grade, the salary, and the fringe associated with each position. Please also indicate whether the position must be filled to comply with Federal or local law.

**Response:** CJCC currently has two (2) vacant positions, IT Specialist (Senior Systems Engineer) and Policy Analyst. Interviews are underway for the

Policy Analyst Position. The IT Specialist (Senior Systems Engineer) position is currently posted on the Department of Human Resources website. Neither position has to be filled to comply with Federal or local law.

- b. For each filled position, please provide the employee’s length of service with the agency.

**Response:**

Name	Title/Position	Length of Service (as of 2.1.2016)
Butler, Mannone A.	Executive Director	8/07/2006 - current
Howell, Charisma X.	Deputy Executive Director	4/30/2012 - current
Jackson, Robin Y.	Special Assistant	10/9/2011 - current
McCann, Ellen	Statistician	8/17/2015 - current
Chaudhry, Imran	Info Tech Spec	1/20/2008 - current
Khan, Mohammad H.	IT Spec. (Enterprise Arch.)	6/21/2010 - current
Hussain, Safdar	IT Spec. (Applic. Software)	3/10/2014 - current
Munir, Khalil	Policy Analyst	3/24/2014 - current
Marimon, David	Policy and Research Analyst	5/19/2015 - current
Colbert, Machah V.	IT Spec. (Systems Admin.)	2/09/2015 - current
Moses, Colleen A.	IT Specialist (Network Svcs.)	9/28/2009 - current
Villalobos-Agudelo, Sandra	Research Analyst	9/08/2014 - current
Jones, Christine P.	Strategic Analysis Specialist	2/01/2016 - current
Vann, Diamond	Juvenile Justice Compl Monitor	1/26/2015 - current
Vines, Tamara L.	Staff Assistant	12/14/2015 - current

3. Please list all employees detailed to or from your agency, if any. For each employee identified, please provide the name of the agency the employee is detailed to or from, the reason for the detail, the date of the detail, and the employee’s projected date of return.

**Response:** CJCC currently has one (1) detailee from the District’s Pretrial Services Agency pursuant to the Graduate School USA Executive Potential Program. The detailee is a licensed Clinical Social Worker who currently works as a Clinical Services Specialist. She began working at CJCC on December 7, 2015, and will work for 16 weeks on a new psychoactive substances (synthetic drugs)-related project.

4. Please provide the Committee with:
- a. A list of all employees who received or retained cellphones, personal digital assistants, or similar communications devices at agency expense in FY15 and FY16, to date.

**Response:** See Attachment C.

- b. A list of all vehicles owned, leased, or otherwise used by the agency and to whom the vehicle is assigned, as well as a description of all vehicle accidents involving the agency's vehicles in FY15 and FY16, to date.

**Response:** No vehicles were assigned to CJCC in FY15 and FY16 to date.

- c. A list of employee bonuses or special award pay granted in FY15 and FY16, to date.

**Response:** No CJCC employees received bonuses or special award during FY15 and FY16.

- d. A list of travel expenses, arranged by employee for FY15 and FY16, to date, including the justification for travel.

**Response:** See Attachment D.

- e. A list of the total overtime and workers' compensation payments paid in FY15 and FY16, to date, including the number of employees who received overtime and workers' compensation payments.

**Response:** There were no overtime or workers' compensation payments paid during FY15 or FY16 to date.

5. With regard to the use of communication devices:

- a. What procedures are in place to track which individuals or units are assigned mobile devices (including, but not limited to smartphones, laptops, and tablet computers)? Please include how the usage of these devices is controlled.

**Response:** CJCC employees assigned a mobile device must meet with Juliette Tarrance, OCTO's DC Net Telecommunications Specialist (or her designee), to sign an Equipment Agreement Form containing the device's IMEI number, SIM card number, and the approximate value of the equipment. By signing the form, the employee agrees to personally replace any lost or damaged equipment. New employees only will receive the mobile device after the form is signed.

When an employee separates from the agency, he or she must return the mobile device to Ms. Tarrance. Ms. Tarrance inspects the device for damages and/or lost accessories. Damage and lost accessories, if any, are assessed for cost which must be paid by the employee.

CJCC laptops are only assigned to employees for work-related assignments. Each employee is required to sign out a laptop for the duration of their

assignment/project. Upon completion, the employee is required to return the laptop to CJCC's designated IT staff for inspection.

- b. How does your agency limit the costs associated with its mobile devices?

**Response:** CJCC monitors monthly telecommunication invoices through the Fixed Cost Management System (FCMS).

- c. For FY15 and FY16, to date, what was the total cost including, but not limited to, equipment and service plans for mobile communications and devices?

**Response:** During FY15, CJCC spent \$9,923.52 on cellphones. During FY16 to date, the agency has spent \$3,557.08.

6. For FY15 and FY16, to date, please list all intra-District transfers to or from the agency.

**Response:**

FY 2015 List of Intra-District Transfers - CJCC as Buyer (TRANSFERS OUT)					
Selling Agency	Project Code	Description of Services Provided	Amount	Start Date	End Date
OCTO	N/A	OCTO IT ASSESSMENT	3,538.00	10/1/2014	9/30/2015
OCP	N/A	PCARD COLLECTIONS	112,074.22	10/1/2014	9/30/2015
EOM	N/A	EOM Support Services	6,000.00	10/1/2014	9/30/2015
<b>Total</b>			<b>\$ 121,612.22</b>		

FY 2015 List of Intra-District Transfers - CJCC as Seller (TRANSFERS IN)					
Buying Agency	Project Code	Description of Services Provided	Amount	Start Date	End Date
JGA	COM15N	MOU W/JGA: COMPLIANCE MONITORING SUBGRANT	63,981.17	10/1/2014	9/30/2015
JGA	RED15N	MOU W/JGA: RACIAL AND ETHNIC DISPARITY SUBGRANT	40,000.00	10/1/2014	9/30/2015
<b>Total</b>			<b>\$ 103,981.17</b>		

FY 2016 List of Intra-District Transfers - CJCC as Buyer (TRANSFERS OUT)					
Selling Agency	Project Code	Description of Services Provided	Amount	Start Date	End Date
OCTO	N/A	OCTO IT ASSESSMENT	47,875.00	10/1/2014	9/30/2015
OCP	N/A	PCARD COLLECTIONS	45,837.62	10/1/2014	9/30/2015
EOM	N/A	EOM Support Services	7,000.00	10/1/2014	9/30/2015
<b>Total</b>			<b>\$ 100,712.62</b>		

To date, there have been no intra-District transfers to the agency for FY 2016.

7. For FY15 and FY16, to date, please identify any special purpose revenue funds maintained by, used by, or available for use by the agency. For each fund identified, provide: (1) the revenue source name and code; (2) the source of funding; (3) a description of the program that generates the funds; (4) the amount of funds generated by each source or program; and (5) expenditures of funds, including the purpose of each expenditure.

**Response:** CJCC had no special purpose revenue funds during FY15 and FY16 to date.

8. For FY15 and FY16, to date, please list any purchase card spending by the agency, the employee making each expenditure, and the general purpose for each expenditure.

**Response:** CJCC's Purchase Cardholders are Robin Y. Jackson and Rosa Burch who made authorized business operations-related purchases on behalf of the agency. The Central Bill Reconciliation Reports listing the goods and services purchased are included in Attachment E.

9. Please list all memoranda of understanding (MOU) entered into by your agency during FY15 and FY16, to date, as well as any memoranda of understanding currently in force. For each, indicate the date entered and the termination date.

**Response:**

The CJCC has over 40 perpetual, JUSTIS related MOUs with execution dates ranging from 2004 to 2014. These MOU's were entered between the CJCC, source and recipient agencies which includes local, federal and regional criminal justice/law enforcement agencies.

Other MOU's include information sharing for research purposes, trend analysis, policy review and recommendation, support services, CJCC governance, truancy reduction strategies, and criminal justice programming and service initiatives. These MOU's are detailed in Attachment F.

10. Please list the ways, other than memoranda of understanding, that the agency collaborated with analogous agencies in other jurisdictions, with federal agencies, or with non-governmental organizations in FY15 and FY16, to date.

**Response:**

CJCC routinely collaborates with local and federal member agencies, other District of Columbia public safety stakeholders as well as regional public safety partners. From working with partners in MD, DE and PA to launch the Mid-Atlantic Region Information Sharing initiative to convening the Interagency Research Advisory Committee which consists of local and federal justice partners to identify and pursue system-wide research to working with government and community based partners to hold bi-annual public meetings, collaboration is an integral part of our organizational model.

In addition to the aforementioned, the following are more examples of 2015 collaborative activities:

CJCC hosted "Demanding More Vigilance: Synthetic Drugs in the District of Columbia, Maryland, and Virginia," a day-long regional symposium that brought 200 behavioral health, medical, scientific, legislative, criminal justice and education leaders together to examine the current landscape of synthetic drugs in the District of Columbia, Maryland and Virginia. CJCC partnered with criminal justice agencies in Virginia and Maryland to host the event.

The District of Columbia and Federal criminal justice agencies collaborated to create a viable Interagency COOP Framework. CJCC and the District of Columbia Homeland Security and Emergency Management Agency (HSEMA) developed a COOP Framework document to prepare local and federal criminal justice agencies for various emergencies and disasters that might affect criminal justice agency employees, facilities and other resources.

CJCC collaborated with the Office of Juvenile Justice and Delinquency Prevention to host a workshop during the 6<sup>th</sup> Annual Juvenile Justice Summit for over 700 juvenile justice practitioners. During the workshop, entitled: “Going Against the Grain: Addressing the Needs of System-Involved Girls”, Robert L. Listenbee, Administrator, Office of Juvenile Justice and Delinquency, and his staff co-presented with CJCC’s Compliance Monitor and Disproportionate Minority Contact staff, the Presiding Judge of the Family Court of the DC Superior Court, and other community resources to discuss the state of girl offenders in the District.

11. Please list all currently open capital projects, including an update on all capital projects under the agency’s purview in FY15 and FY16, to date, including the amount budgeted, actual dollars spent, and any remaining balances. In addition, please provide:
- a. An update on all capital projects begun, in progress, or concluded in FY14, FY15, and FY16, to date, including the amount budgeted, actual dollars spent, and any remaining balances.
  - b. An update on all capital projects planned for FY16, FY17, FY18, FY19, FY20, and FY21.
  - c. Do the capital projects begun, in progress, or concluded in FY14, FY15, or FY16 to date have an impact on the operating budget of the agency? If so, please provide an accounting of such impact.

**Response:** CJCC has no capital projects.

12. Please provide, as an attachment, a list of all budget enhancement requests (including, but not limited to, capital improvement needs), for FY15 and FY16, to date. For each, include a description of the need and the amount of funding requested.

**Response:**

Fiscal Year	Description	Amount
2015	Funding for 12 hardware and software licenses for the Justice Information System (JUSTIS).	\$ 134,301.42
2016	<i>There were no enhancement requests for FY 2016</i>	

13. Please list, in chronological order, every reprogramming in FY15 and FY16, to date, that impacted the agency, including those that moved funds into the agency, out of the agency, and within the agency. Include the revised, final budget for your agency after the reprogrammings for FY15 and FY16. For each reprogramming, list the date, the amount, the rationale, and the reprogramming number.

**Response:** There were no reprogrammings in FY15 and FY16 to date.

14. Please list each grant or sub-grant received by your agency in FY15 and FY16, to date. List the date, amount, and purpose of the grant or sub-grant received.

**Response:**

FY 2015 List of Grants/Sub-grants and Number of FTEs Supported					
Grant/Project Number	Grant Description	Amount	No. of FTEs	Start Date	End Date
MHR15F	Mental Health Records Sharing	\$60,000	0	10/1/2014	3/31/2016
ACF15P	Annie E. Casey Grant	\$15,000	0.17	10/1/2014	9/30/2016
COM15N	Compliance Monitoring Subgrant from JGA	\$75,000	0.83	10/1/2014	9/30/2015
RED15N	Racial and Ethnic Disparity Subgrant from JGA	\$45,000	0	10/1/2014	9/30/2015
<b>TOTAL</b>		<b>\$195,000</b>	<b>1.00</b>		

FY 2016 List of Grants/Sub-grants and Number of FTEs Supported					
Grant/Project Number	Grant Description/Purpose	Amount	No. of FTEs	Start Date	End Date
AJR16F	Automation of State of Justice Reporting	\$60,000	0	10/1/2015	9/30/2016
<b>TOTAL</b>		<b>\$60,000</b>	<b>0.00</b>		

15. How many FTEs are dependent on grant funding? What are the terms of this funding? If it is set to expire, what plans (if any) are in place to continue funding?

**Response:** The Juvenile Justice Compliance Monitor position is supported by the Compliance Monitor/DMC grant. The grant, which is provided pursuant to an intra-District transfer from the Justice Grant Administration (JGA), covers salary and fringe benefits. This position is required to monitor the District's compliance with the Juvenile Justice Delinquency Prevention Act (JJDP A).

16. Please list all pending lawsuits that name the agency as a party. Please identify which cases on the list are lawsuits that potentially expose the city to significant financial liability and/or will result in a change in agency practices, and the current status of the litigation. Please provide the extent of each claim, regardless of its likelihood of success. For those identified, please include an explanation about the issues involved in each case.

**Response:** In 2012, a former CJCC employee filed a civil action in the U.S. District Court (Washington, DC) alleging discrimination. CJCC has denied the charges.

17. Please provide the total number of administrative complaints or grievances that the agency received in FY15 and FY16, to date, broken down by source. Please describe the process utilized to respond to any complaints and grievances received and any changes to agency policies or procedures that have resulted from complaints or grievances received.

**Response:** No administrative complaints or grievances were received by the agency in FY15 and FY16.

18. Please list and describe any ongoing investigations, audits, or reports on the agency or any employee of the agency, or any investigations, studies, audits, or reports on the agency or any employee of the agency that were completed during FY15 and FY16, to date.

**Response:** There are no ongoing investigations, audits or reports concerning CJCC or any of its employees.

19. Please describe any anticipated spending pressures for FY16. Include a description of the pressure, the estimated amount, and any proposed solutions.

**Response:** There currently are no anticipated spending pressures for FY16.

20. Please provide, as an attachment, a copy of the agency's FY15 performance plan. Please explain which performance plan objectives were completed in FY15 and whether or not they were completed on time and within budget. If they were not, please provide an explanation.

**Response:** *See Attachment G.*

21. Please provide, as an attachment, a copy of your agency's FY16 performance plan as submitted to the Office of the City Administrator.

**Response:** *See Attachment H.*

22. Please provide the number of FOIA requests for FY15 and FY16, to date. Include the number granted, partially granted, denied, and pending. In addition, please provide the average response time, the estimated number of FTEs required to process requests, and the estimated number of hours spent responding to these requests.

**Response:**

Number of FOIA Requests for FY15 and FY16 to date: 0

Granted: 0

Partially granted: 0

Denied: 0

Pending: 0

Average response time: N/A

Estimated number of FTEs processing requests: 0

Estimated hours spent responding to the requests: 0

23. Please provide a list of all studies, research papers, reports, and analyses that the agency prepared, or contracted for, during FY15 and FY16, to date. Please state the status and purpose of each. Please submit a hard copy to the Committee.

**Response:** During FY15, CJCC prepared or contracted for the following studies, research papers, reports and analyses:

- Readiness Assessment Consultation (Final Report Pending)
- Mental Health Records Grant Consultants (Completed)
- JUSTIS Independent Information Security Assessment (FY 2015)(Completed)
- Legal Review of JUSTIS Agreements (FY 2015)(Completed)
- Public Safety and Justice Report (Final Report Pending)
- Annual Report (2014)(Publication)(Completed)

During FY16, CJCC prepared or contracted for the following studies, research papers, reports and analyses:

- Citywide Strategic Action Plan for Returning Citizens Consultant (Procurement Pending)
- Automation of the District of Columbia State of Justice Report (FY 2016)(The vendors' responses for this procurement were due on 1.29.2016 and are under review)
- Custodial Population Study (The District of Columbia Committee on the Judiciary allocated funds in the FY 2016 budget to study the DC jail. CJCC has worked with the Committee to finalize the research questions and will be submitting a requisition to procure the services of a research partner.
- Annual Report (2015)(Procurement Awarded; Completion Pending)

**Personnel**

1. Please separately list each employee whose salary was \$110,000 or more in FY15 and FY16, to date. Provide the name, position number, position title, program number, activity number, salary, and fringe. In addition, state the amount of any overtime or bonus pay received by each employee on the list.

**Response:**

Position Number	Position/Title	Name	Salary	Fringe Benefits	Program	Type
00040860	Executive Director	Butler,Mannone A	168,280	26,083	2010 - OPERATIONAL INFRASTRUCTURE	Reg
00024737	SPECIAL ASST	Jackson,Robin Y	116,375	18,038	2110 - OPERATIONAL INFRASTRUCTURE (FED)	Reg
00032347	Statistician	McCann,Ellen	110,874	17,185	1110 - RESEARCH AND ANALYSIS (FED)	Reg
00036326	INFO TECH SPEC	Chaudhry,Imran	110,365	17,107	3110 - JUSTIS (FED)	Reg
00063470	Deputy Executive Director	Howell,Charisma X.	116,922	18,123	2120 - TOPICAL WORK GROUPS (FED)	Reg

There was no overtime earned during FY15 or FY16 to date.

2. Please list in descending order the top 25 overtime earners in your agency in FY15 and FY16, to date. For each, state the employee's name, position number, position title, program number, activity number, salary, fringe, and the aggregate amount of overtime pay earned.

**Response:** There was no overtime earned during FY15 or FY16 to date.

3. For FY15 and FY16, to date, please provide a list of employee bonuses or special award pay granted that identifies the employee receiving the bonus or special pay, the amount received, and the reason for the bonus or special pay.

**Response:** No employee bonuses or special award payments were made during FY15 and FY16 to date.

4. Please provide each collective bargaining agreement that is currently in effect for agency employees. Please include the bargaining unit and the duration of each agreement.

**Response:** No CJCC employees are covered by a collective bargaining agreement.

### **Agency Operations**

1. What are your top five priorities for the agency? Please provide a detailed explanation for how the agency expects to achieve or work toward these priorities in FY16 and FY17.

**Response:** In November 2015, the CJCC convened its' annual strategic planning meeting. Members developed a three-year strategic framework. The priority areas include: (a) Adult Reentry; (b) Combating Violent Crime (including but not limited to GunStat, Outstanding Warrants, NICS Compliance); (c) Substance Abuse/Mental Health Services Integration; (d) Continuity of Operations Planning; (e) Grants Planning; (f) Interagency Research (g) JUSTIS; and (h) Juvenile Justice (including but not limited to Truancy Prevention, Juvenile Detention Alternatives to Incarceration, Juvenile Reentry, Partnership for Success and Dual Supervision Case Management).

The agency will work in tandem with the members and other stakeholders to address each of the priorities.

2. What are the biggest challenges facing CJCC?

**Response:** The most significant challenge is ensuring that the agency remains poised to address, in concert with justice system leaders, the District's most pressing system-wide public safety issues while tackling with laser-like precision the strategic priorities.

3. What is the status of upgrades to JUSTIS?

- a. What, if any, new data feeds were introduced or expanded in 2015?

**Response:**

While no new data feeds were introduced in 2015, CJCC expended resources to maintain existing data feeds. These efforts included the following:

-- CJCC worked with MPD as they transitioned their case management system from Ileads to Cobalt. This included updating the JUSTIS interface to receive adult arrest data from a new source and, in turn, making that information available to recipient agencies with minimal disruption.

-- In January 2016, CJCC updated the Adult Court Inbound interface between prosecutors and the Court to allow the former to submit an additional document type as part of their case filings.

-- The DMV interface with the JUSTIS information portal was updated in order to accommodate the source agency's new platform. This allowed for the continued display of DMV information within the portal.

-- The JUSTIS Data Quality Module was updated to incorporate an additional functionality which allows MPD to notify DQA representatives from other agencies when identity-related corrections are made. This new functionality is also utilized by DCSC to communicate duplicate case corrections to DQA representatives.

-- CJCC also worked on the continued development of two additional projects, namely the Juvenile Papering Project and MARIS.

b. Please provide an update on the Juvenile Papering Project.

**Response:** CJCC worked throughout the year with the Metropolitan Police Department (MPD), the Office of the Attorney General (OAG) and both the Family Court Operations and Court Social Services Divisions at the Superior Court for the District of Columbia (DCSC). The multi-agency project team composed of both business and technical representatives met throughout the year and was able to achieve the following:

-- Identified the specific business steps which shall be automated via corresponding electronic exchange.

-- Mapped out the specific data fields which shall be included in each electronic transaction.

-- Developed a draft project timeline which shall be used by partner agencies to align their vendor resources, as appropriate.

- c. What is the status of the Mid Atlantic Regional Information Sharing (MARIS) initiative?

**Response:** The objective of the MARIS initiative is to promote improved public safety in the northeastern region of the United States. This involves the exchange of information among the Integrated Justice Information Systems (IJIS) of the states of Delaware, Maryland, Pennsylvania and the District of Columbia. In 2015, the CJCC worked to establish connections between JUSTIS and the Maryland Dashboard IJIS systems. CJCC also worked with technical representatives to develop technical rules for sending and receiving data requests among the four systems, utilizing dummy data to test the ability of JUSTIS to send requests to Maryland and to receive corresponding requests back. Additionally, CJCC's Executive Director and CIO participated in Governance Board and Business Operations Workgroup meetings to identify and address policy-related issues.

4. Please provide an update on the agency's homicide study.

**Response:** To date, CJCC has met with relevant agencies to discuss the analyses and data sought. CJCC will have follow up discussions with a couple of partners regarding the analyses/data requests. The data collection process will begin with establishing a baseline of information on the contributing circumstances for all homicides that occurred from 2012 through 2015, and individual and case analysis for 2015 homicides in particular. These cases and their related data will be provided by MPD with the assistance of CJCC staff in a phased approach with all data provided by the week of March 21st. Once the MPD data is compiled, the projected timeline for the study in its entirety is six months.

5. Please provide an update on the agency's D.C. Jail study funded by this Committee in the FY16 budget.

**Response:** CJCC is currently working with stakeholders to summarize existing knowledge about custody populations in the District. A review of existing studies is underway and will inform the Request for Proposals (RFP) which will be forthcoming.

6. Please describe the achievements of the Continuity of Operations Planning (COOP) workgroup in 2015, and what, if any, gaps in agency plans or coordination have been found/rectified?

**Response:** The overarching goal is to build institutional capacity (technical, planning and response) in order to achieve a state of perpetual readiness and preparation to respond effectively (procedurally), systematically, and seamlessly to scenarios, e.g. emergency, disaster, terrorism, health, civil unrest, weather, etc. that threaten public safety and the health and welfare of DC residents.

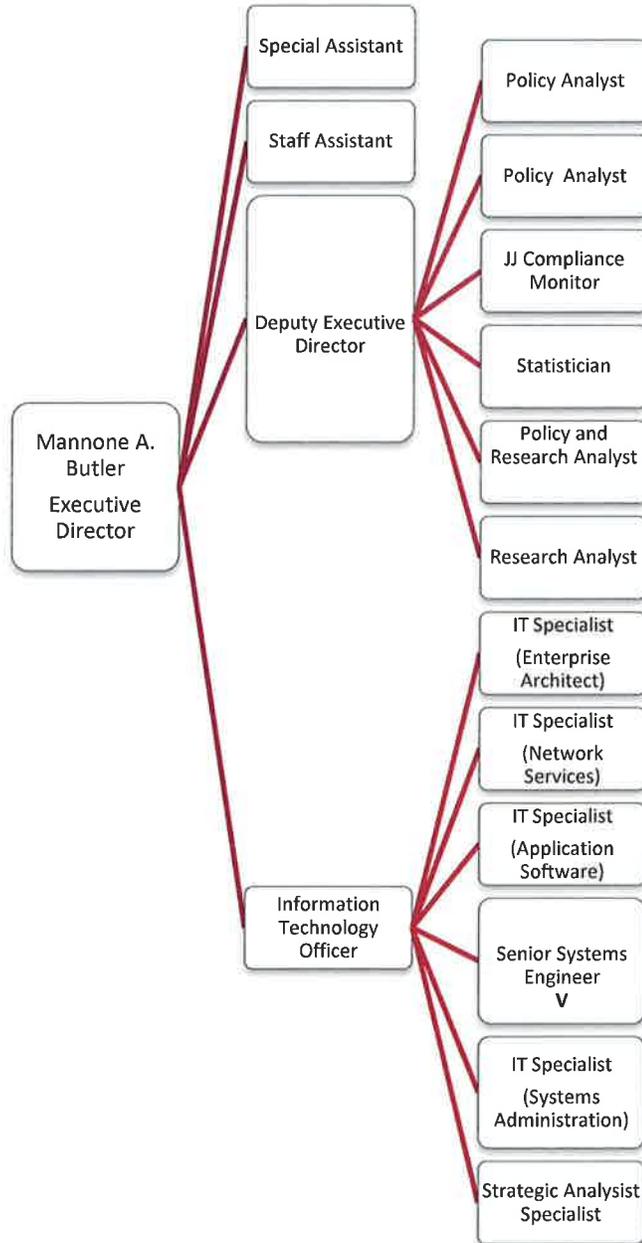
The Workgroup's key 2015 achievements include the following:

-- The development and execution of an exercise/seminar/workshop that centered on a simulated scenario related to protest demonstrations in the District. The exercise scenarios involved the closure of the DC Superior Court due to fire. The exercise and simulation required the activation of COOP protocols and procedures by each partner. Work group members discussed how they would implement their existing COOP plans. The exercise was facilitated by an HSEMA COOP consultant. The workgroup with the assistance of the HSEMA COOP consultant prepared an After-Action Report with related recommendations. The recommendations provided guideposts to members about how to improve their plans and emergency response protocols.

-- An HSEMA briefing to CJCC member agency representatives on agency crisis communications plans and protocols and an accompanying guided tour of the HSEMA Emergency Operations Center (EOC) and its 911/311 call centers.

-- A completed update of the interagency emergency contact list for all CJCC partners. The updated list included relevant contact information for "succession leadership" three levels deep within agency hierarchies. Further, the workgroup developed procedures to support quick and systematic methods to communicate using centralized Homeland Security Emergency Management Agency (HSEMA) protocols that enable members to communicate seamlessly and securely using existing technologies.

**ORGANIZATIONAL CHART**  
(as of February 1, 2016)



**ATTACHMENT B**

**SCHEDULE A**  
(as of February 1, 2016)

Position Number	Position/Title	Name	Salary	Fringe Benefits	Program	Type
00040860	Executive Director	Butler,Mannone A	168,280	26,083	2010 - OPERATIONAL INFRASTRUCTURE	Reg
00006387	Policy Analyst	Munir,Khalil	96,341	14,933	2120 - TOPICAL WORK GROUPS (FED)	Reg
00024737	SPECIAL ASST	Jackson,Robin Y	116,375	18,038	2110 - OPERATIONAL INFRASTRUCTURE (FED)	Reg
00032347	Statistician	McCann,Ellen	110,874	17,185	1110 - RESEARCH AND ANALYSIS (FED)	Reg
00033752	Staff Assistant	Vines,Tamara L	56,059	8,689	2010 - OPERATIONAL INFRASTRUCTURE	Term
00033752	Staff Assistant	Vines,Tamara L	56,059	8,689	2110 - OPERATIONAL INFRASTRUCTURE (FED)	Term
00036326	INFO TECH SPEC	Chaudhry,Imran	110,365	17,107	3110 - JUSTIS (FED)	Reg
00039221	Policy and Research Analyst	Marimon,David	93,000	14,415	1010 - RESEARCH AND ANALYSIS	Reg
00039629	Juvenile Justice Compl Monitor	Vann,Diamond	78,687	12,196	1110 - RESEARCH AND ANALYSIS (FED)	Reg
00046508	IT Specialist (Network Svcs.)	Moses,Colleen A	87,965	13,635	3110 - JUSTIS (FED)	Reg
00046511	IT Spec. (Applic. Software)	Hussain,Safdar	102,377	15,868	3110 - JUSTIS (FED)	Reg
00046539	IT Spec. (Enterprise Arch.)	Khan,Mohammad H	108,180	16,768	3110 - JUSTIS (FED)	Reg
00063282	Research Analyst	Villalobos-Agudelo,Sandra	83,731	12,978	1110 - RESEARCH AND ANALYSIS (FED)	Reg
00063470	Deputy Executive Director	Howell,Charisma X.	116,922	18,123	2120 - TOPICAL WORK GROUPS (FED)	Reg
00085640	IT Spec. (Systems Admin.)	Colbert,Machah V	90,640	14,049	3110 - JUSTIS (FED)	Reg
00046507	Policy Analyst		78,687	12,196	2120 - TOPICAL WORK GROUPS (FED)	Reg
00063535	IT Spec. (Applic. Software)		98,482	15,265	3110 - JUSTIS (FED)	Reg
00082640	Strategic Analysis Specialist		80,193	12,430	3110 - JUSTIS (FED)	Reg

**ATTACHMENT C**

**CJCC EMPLOYEES WITH CELLPHONES**

<b>CJCC CELLULAR PHONE AND MOBILE DEVICES</b>				
<b>ITEM #</b>	<b>NAME &amp; Cell Phone #</b>	<b>TITLE</b>	<b>TOTAL EXPENSE</b>	<b>PURPOSE</b>
<b>FY 2015</b>				
1	Mannone Butler – 202-615-2626	Executive Director	\$1036.68	Email access
2	Charisma Howell – 202-674-8944	Deputy Executive Director	\$652.68	Email access
3	Robin Jackson – 202-355-4682	Special Assistant	\$694.80	Email access
4	Colleen Moses – 202-251-6783	Network Admin/JUSTIS Security	\$694.80	Email access
5	Diamond Vann – 202-368-2596	Juvenile Justice Compliance Monitor	\$652.68	Email access
6	David Marimon – 202-412-5173	Research & Policy Analyst	\$694.80	Email access
7	Keith Kaye/Ellen McCann – 202-351-9795	IT Policy Analyst/Statistician	\$694.80	Email access
8	Imran Chaudhry – 202-286-5744	Chief Information Officer	\$694.80	Email access
9	Khalil Munir – 202-664-4154	Policy Analyst	\$705.72	Email access
10	Machah Colbert – 202-340-6922	IT Specialist (Systems Administration)	\$694.80	Email access
11	Mohammad Khan – 202-251-4215	Enterprise Architecture	\$694.80	Email access
12	Safdar Hussain – 202-549-7243	Information Technology Specialist	\$652.68	Email access
13	Michen Tah – 202-340-5270	Policy Analyst	\$694.80	Email access
14	Sandra Villalobos – 202-412-9828	Research Analyst	\$736.80	Email access
15	JUSTIS Helpdesk – 202-316-6554	IT Staff	\$694.80	24/7 Helpdesk access by phone for JU STIS
16	Spare – 202-674-8644	CJCC	\$675.60	N/A
<b>FY 2015 Total:</b>			<b>\$9,923.52</b>	

<b>CJCC CELLULAR PHONE AND MOBILE DEVICES</b>				
<b>ITEM #</b>	<b>NAME &amp; Cell Phone #</b>	<b>TITLE</b>	<b>TOTAL EXPENSE</b>	<b>PURPOSE</b>
<b>FY 2016</b>				
1	Mannone Butler – 202-615-2626	Executive Director	\$345.56	Email access
2	Charisma Howell – 202-674-8944	Deputy Executive Director	\$217.56	Email access
3	Robin Jackson – 202-355-4682	Special Assistant	\$231.60	Email access
4	Colleen Moses – 202-251-6783	Network Admin/JUSTIS Security	\$231.60	Email access
5	Diamond Vann – 202-368-2596	Juvenile Justice Compliance Monitor	\$217.56	Email access
6	David Marimon – 202-412-5173	Research & Policy Analyst	\$231.60	Email access
8	Imran Chaudhry – 202-286-5744	Chief Information Officer	\$231.60	Email access
9	Khalil Munir – 202-664-4154	Policy Analyst	\$235.24	Email access
10	Machah Colbert – 202-340-6922	IT Specialist (Systems Administration)	\$231.60	Email access
11	Mohammad Khan – 202-251-4215	Enterprise Architecture	\$231.60	Email access
12	Safdar Hussain – 202-549-7243	Information Technology Specialist	\$217.56	Email access
13	Sandra Villalobos – 202-412-9828	Research Analyst	\$245.60	Email access
13	Spare – 202-674-8644	CJCC	\$225.20	N/A
<b>FY 2016 Total: \$3,557.08</b>				

**ATTACHMENT D**

**AUTHORIZED EMPLOYEE TRAVEL**  
(FY 2015 and FY 2016 To Date)

GOVERNMENT OF THE DISTRICT OF COLUMBIA  
Public Safety and Justice Cluster

**Travel Expense Report**

For travel that occurred between: 10/1/2014 - 9/30/2015

**Criminal Justice Coordinating Council - CCJC - FJ0 - FJ0**

No.	FY	Employee Name	Title	Travel Description and Destination	Travel Period	Expense Items	Amount	Fund
1	2015	Barnes, Michael E.	Chief Psychologist	2015 National Juvenile Detention Alternatives Initiative Inter-site Conference - Phoenix, AZ	9/28/2015 - 9/30/2015	Travel Reimbursement Travel Advance Adjustments Total Other Related Exp by Trip Total Expenses by Trip	\$86.10 \$170.40 \$0.00 \$413.20 \$669.70	8110 8110
2	2015	Butler, Mannone A.	Executive Director	Nat'l Consortium on Racial and Ethnic Fairness - Buffalo, NY	6/10/2015 - 6/12/2015	Travel Reimbursement Adjustments Total Other Related Exp by Trip Total Expenses by Trip	\$226.81 \$0.00 \$1,038.86 \$1,265.67	8110
3	2015	Butler, Mannone A.	Executive Director	Local Travel - Washington, DC	7/16/2015 - 7/16/2015	Travel Reimbursement Adjustments Total Other Related Exp by Trip Total Expenses by Trip	\$6.78 \$0.00 \$0.00 \$6.78	8110
4	2015	Butler, Mannone A.	Executive Director	2015 SEARCH Annual Membership Group Meeting - Minneapolis, MN	7/27/2015 - 7/30/2015	Travel Reimbursement Travel Advance Adjustments Total Other Related Exp by Trip Total Expenses by Trip	\$185.30 \$227.20 \$0.00 \$1,596.83 \$2,009.33	8110 8110
5	2015	Butler, Mannone A.	Executive Director	National Forum on Criminal Justice 2015 Conference - Atlanta, GA	8/1/2015 - 8/5/2015	Travel Reimbursement Adjustments Total Other Related Exp by Trip Total Expenses by Trip	\$398.00 \$0.00 \$1,325.20 \$1,723.20	8110

For travel that occurred between: 10/1/2014 - 9/30/2015

**Criminal Justice Coordinating Council - CCJC - FJ0 - FJ0**

No.	FY	Employee Name	Title	Travel Description and Destination	Travel Period	Expense Items	Amount	Fund
6	2015	Howell, Charisma X.	Deputy Executive Director	2015 National Juvenile Detention Alternatives Initiative Inter-site Conference - Phoenix, AZ	9/28/2015 - 9/30/2015	Travel Reimbursement	\$26.10	8110
						Travel Advance	\$170.40	8110
						Adjustments	\$0.00	
						Total Other Related Exp by Trip	\$413.20	
						Total Expenses by Trip	\$609.70	
7	2015	Lacey, Clinton	Deputy Executive Director	2015 National Juvenile Detention Alternatives Initiative Inter-site Conference - Phoenix, AZ	9/28/2015 - 9/30/2015	Travel Reimbursement	\$7.10	8110
						Travel Advance	\$170.40	8110
						Adjustments	\$0.00	
						Total Other Related Exp by Trip	\$443.20	
						Total Expenses by Trip	\$620.70	
8	2015	Tah, Michen	Policy Analyst	National Forum on Criminal Justice 2015 Conference - Atlanta, GA	8/2/2015 - 8/5/2015	Travel Reimbursement	\$279.65	8110
						Adjustments	\$0.00	
						Total Other Related Exp by Trip	\$1,668.00	
						Total Expenses by Trip	\$1,947.65	
9	2015	Vann, Diamond	Compliance Monitor	2015 National Juvenile Detention Alternatives Initiative Inter-site Conference - Phoenix, AZ	9/28/2015 - 9/30/2015	Travel Reimbursement	\$196.10	8110
						Travel Advance	\$170.40	8110
						Adjustments	\$0.00	
						Total Other Related Exp by Trip	\$413.20	
						Total Expenses by Trip	\$779.70	
10	2015	Villalobos Agudelo, Sandra	Research Analyst	National Forum on Criminal Justice 2015 Conference - Atlanta, GA	8/1/2015 - 8/5/2015	Travel Reimbursement	\$353.32	8110
						Adjustments	\$0.00	
						Total Other Related Exp by Trip	\$1,552.20	
						Total Expenses by Trip	\$1,905.52	
<b>Total for: Criminal Justice Coordinating Council - CCJC - FJ0</b>							<b>\$11,537.95</b>	

GOVERNMENT OF THE DISTRICT OF COLUMBIA  
Public Safety and Justice Cluster

**Travel Expense Report**

For travel that occurred between: 10/1/2015 - 1/20/2016

**Criminal Justice Coordinating Council - CCJC - FJ0 - FJ0**

No.	FY	Employee Name	Title	Travel Description and Destination	Travel Period	Expense Items	Amount	Fund
1	2016	Butler, Mannone A.	Executive Director	2015 33rd Annual NAJIS Conference - Buena Vista, FL	10/5/2015 - 10/8/2015	Travel Reimbursement	\$113.30	8110
						Travel Advance	\$179.20	8110
						Adjustments	\$0.00	
						Total Other Related Exp by Trip	\$1,299.20	
						Total Expenses by Trip	\$1,591.70	
2	2016	Butler, Mannone A.	Executive Director	Local Travel Reimbursement - Washington, DC	12/15/2015 - 12/15/2015	Travel Reimbursement	\$26.00	8110
						Adjustments	\$0.00	
						Total Other Related Exp by Trip	\$0.00	
						Total Expenses by Trip	\$26.00	
3	2016	Colbert, Machah V.	IT Specialist	2015 33rd Annual NAJIS Conference - Buena Vista, FL	10/5/2015 - 10/8/2015	Travel Reimbursement	\$49.30	8110
						Travel Advance	\$179.20	8110
						Adjustments	\$0.00	
						Total Other Related Exp by Trip	\$1,159.70	
						Total Expenses by Trip	\$1,388.20	

**Total for: Criminal Justice Coordinating Council - CCJC - FJ0** **\$3,005.90**

**ATTACHMENT E**

**PURCHASE CARD PURCHASES**  
(FY 2015 and FY 2016 To Date)

# Central Bill Reconciliation

## DCPCARD

Date/Time Printed: 01/29/2016 03:28:41 PM

Orientation: Landscape

Selection Criteria: Post Date Is Between '10/1/2014' AND '9/30/2015'

Transaction Date	Post Date	Transaction ID	Microreference	Merchant Name	MCC	Merchant City, State/Province, Country	Transaction Amount
<b>Billed to Account: *****7503</b>							
<b>BURCH, ROSA</b>							
08/05/2015	08/07/2015	151743919	55417345218872182581835	AGNT FEE 89006505086601	4511	WEST END TRAV, DC 22201-0000	\$30.00
08/05/2015	08/07/2015	151743920	55417345218872182582171	AGNT FEE 89006505086656	4511	WEST END TRAV, DC 22201-0000	\$30.00
08/05/2015	08/07/2015	151743921	55499675218246900504943	USAIRWAY 03776665572481	3063	WASHINGTON, DC 85034-0000	\$383.20
08/05/2015	08/07/2015	151743922	55499675218246900504950	USAIRWAY 03776704322543	3063	WASHINGTON, DC 85034-0000	\$383.20
08/05/2015	08/07/2015	151743923	55499675218246900504968	USAIRWAY 03776704322554	3063	WASHINGTON, DC 85034-0000	\$383.20
08/29/2015	08/31/2015	153241789	55432865241000718284703	DMI* DELL K-12/GOVT	5045	800-981-3355, TX 78682-0000	\$408.21
09/02/2015	09/02/2015	153421643	55432865245000654155723	DMI* DELL K-12/GOVT	5045	800-981-3355, TX 78682-0000	\$4,053.51
09/04/2015	09/04/2015	153581893	55432865247000708716718	DMI* DELL K-12/GOVT	5045	800-981-3355, TX 78682-0000	\$4,432.06
09/05/2015	09/07/2015	153690604	555003652480883207225891	PUBLIC PERFORMANCE MAN	5199	02027358899, DC 20011-0000	\$4,602.00
09/18/2015	09/21/2015	154563563	55547505261254862010013	MVS INC	5045	02027227981, DC 20036-0000	\$3,334.80
<b>BURCH, ROSA Total</b>							
							<b>\$18,040.18</b>
<b>JACKSON, ROBIN Y</b>							
09/30/2014	10/01/2014	135629661	55429504273849345376204	PAYPAL *FAIR FUND	8398	4029357733, DC 20009-0000	\$800.00
09/30/2014	10/01/2014	135629662	05410194274631250444960	WASH METRO RAIL	4111	WASHINGTON, DC 20037-0000	\$41.00
10/09/2014	10/10/2014	136084221	55446414282083207350855	CALVARY BAPTIST CHURCH	8661	02023478355, DC 20001-0000	\$1,100.00
10/10/2014	10/13/2014	136182551	55432864283000214965104	THOMSON WEST* TCD	8999	800-328-4880, MN 55123-0000	\$76.57
10/11/2014	10/13/2014	136182552	55432864284000398726107	COMCAST OF WASHINGTON	4899	800-COMCAST, DC 20017-0000	\$9.21
10/13/2014	10/14/2014	136229497	55436874287132871744125	STANDARD OFFICE SUPPLY	5943	202-8294820, DC 20011-0000	\$3,147.70
10/17/2014	10/20/2014	136490157	55432864290000325442424	AMAZON.COM	5942	AMZN.COM/BILL, WA 98101-0000	\$90.95
10/17/2014	10/20/2014	136490158	55432864290000328888136	AMAZON.COM	5942	AMZN.COM/BILL, WA 98101-0000	\$90.97
10/17/2014	10/20/2014	136490159	55432864290000278938477	AMAZON MKTPLACE PMTS	5942	AMZN.COM/BILL, WA 98109-0000	\$693.55
10/20/2014	10/21/2014	136551798	05410194293069101382831	FEDEX OFFICE 00006718	7338	WASHINGTON, DC 20004-0000	\$143.84

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Central Bill Reconciliation

# Central Bill Reconciliation

## DCPCARD

Orientation: Landscape

Date/Time Printed: 01/29/2016 03:28:41 PM

Selection Criteria: Post Date Is Between '10/1/2014' AND '9/30/2015'

Transaction Date	Post Date	Transaction ID	Microreference	Merchant Name	MCC	Merchant City, State/Province, Country	Transaction Amount
<b>Billed to Account: *****7503</b>							
<b>JACKSON, ROBIN Y</b>							
10/23/2014	10/24/2014	136738284	Diverted From Account: *****8315	DIGITAL GOV. INSTITUTE	7399	Central Bill Account: *****7503 07037526243, VA 22182-0000	\$895.00
10/23/2014	10/27/2014	136759142	55457024296286774900021	FLUIDSURVEYS	5734	8662185127, ON 00000-0000 CA	\$588.00
10/27/2014	11/05/2014	137372610	85134294297442766288661	DUPONT COMPUTER INC	5734	202-2326363, DC 20009-0000	(\$145.00)
11/03/2014	11/04/2014	137311914	55436874308123013238329	OBVERSE CORPORATION	7372	02022910677, DC 20012-0000	\$500.00
11/05/2014	11/05/2014	137372611	55457024308207542400017	COMCAST OF WASHINGTON	4899	800-COMCAST, DC 20017-0000	\$9.21
11/10/2014	11/11/2014	137681904	55432864309000593131971	PAYPAL *SYMPHONICST	7392	4029357733, CA 95131-0000	\$3,808.00
11/10/2014	11/12/2014	137724351	55429504314894223578910	OFFICE CATERING	5811	CAP HEIGHTS, MD 20743-0000	\$365.75
11/12/2014	11/13/2014	137766809	55546554315456404500030	THOMSON WEST*TCD	8999	800-328-4880, MN 55123-0000	\$76.57
11/20/2014	11/21/2014	138199808	55432864316000000034629	NATIONAL CRIMINAL JUST	8699	02026288550, DC 20001-0000	\$50.00
11/25/2014	11/26/2014	138426258	55446414325200343200021	OBVERSE CORPORATION	7372	02022910677, DC 20012-0000	\$500.00
12/05/2014	12/08/2014	138916982	55457024330207542500016	THOMSON WEST*TCD	8999	800-328-4880, MN 55123-0000	\$76.57
12/06/2014	12/08/2014	138916983	55432864339000350501824	COMCAST OF WASHINGTON	4899	800-COMCAST, DC 20017-0000	\$9.21
12/08/2014	12/10/2014	139035171	55432864340000616291787	OFFICE CATERING	5811	CAP HEIGHTS, MD 20743-0000	\$227.50
12/10/2014	12/11/2014	139099052	55546554343456404500101	IN *THE SUPPLY COMPANY	5111	800-5261902, MD 20774-0000	\$369.90
12/17/2014	12/18/2014	139444228	55432864344000130834464	OBVERSE CORPORATION	7372	02022910677, DC 20012-0000	\$500.00
12/17/2014	12/18/2014	139444229	55457024352207542600017	CORNER BAKERY	5812	WASHINGTON, DC 20001-0000	\$158.40
01/06/2015	01/06/2015	139930193	55310204352838000049241	COMCAST OF WASHINGTON	4899	800-COMCAST, DC 20017-0000	\$9.21
01/09/2015	01/12/2015	140176162	55432865006000268664267	THOMSON WEST*TCD	8999	800-328-4880, MN 55123-0000	\$76.57
01/09/2015	01/12/2015	140176163	55432865009000849099097	FIREHOOK - JUDICIARY S	5814	WASHINGTON, DC 20001-0000	\$66.50
01/12/2015	01/13/2015	140228802	55421355011985332566142	IN *THE SUPPLY COMPANY	5111	800-5261902, MD 20774-0000	\$250.00
01/15/2015	01/19/2015	140503861	55432865012000271268736	FORMOST ADVANCED CREAT	7333	WASHINGTON, DC 20020-0000	\$202.00
01/15/2015	01/19/2015	140503862	55546555016477639273010	FORMOST ADVANCED CREAT	7333	WASHINGTON, DC 20020-0000	\$29.50

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Central Bill Reconciliation

# Central Bill Reconciliation

## DCPCARD

Date/Time Printed: 01/29/2016 03:28:41 PM

Orientation: Landscape

Selection Criteria: Post Date Is Between '10/1/2014' AND '9/30/2015'

Transaction Date	Post Date	Transaction ID	Microreference	Merchant Name	MCC	Merchant City, State/Province, Country	Transaction Amount
<b>Billed to Account: *****7503</b>							
<b>JACKSON, ROBIN Y</b>							
01/20/2015	01/21/2015	140587428	Diverted From Account: *****8315	IBM SWG	5045	Central Bill Account: *****7503 06175775800, CA 01864-0000	\$1,960.10
01/23/2015	01/26/2015	140815222	55131585020646004518579	U.S. OFFICE SOLUTIONS	5044	02025268767, DC 20018-0000	\$1,287.47
01/27/2015	01/28/2015	140935667	55310205023286715100014	OBVERSE CORPORATION	7372	02022910677, DC 20012-0000	\$500.00
01/28/2015	01/29/2015	140995726	55457025028207542700016	NATIONAL CRIMINAL JUST	8699	02026288550, DC 20001-0000	\$500.00
01/30/2015	02/02/2015	141181948	55446415029200343500012	PAYPAL *SUSANDA VIS8	8999	4029357733, CA 95131-0000	\$4,144.32
02/06/2015	02/09/2015	141550489	55429505030894207924650	FIREHOOK - JUDICIARY S	5814	WASHINGTON, DC 20001-0000	\$146.25
02/08/2015	02/09/2015	141550490	55432865039000629648125	SQ *TECKNOMIC	7392	HALLANDALE BE, FL 33009-0000	\$193.40
02/12/2015	02/13/2015	141800453	55432865043000436596354	THOMSON WEST*TCD	8999	800-328-4880, MN 55123-0000	\$76.57
02/12/2015	02/16/2015	141908982	5546555044477639273016	FORMOST ADVANCED CREAT	7333	WASHINGTON, DC 20020-0000	\$59.00
02/13/2015	02/13/2015	141800454	55432865044000661507380	COMCAST OF WASHINGTON	4899	800-COMCAST, DC 20017-0000	\$13.78
02/21/2015	02/23/2015	142209983	55432865052000571990261	HP SERVICES	7399	800-325-5372, CA 94304-0000	\$924.00
02/21/2015	02/23/2015	142209984	55432865052000571990311	HP SERVICES	7399	800-325-5372, CA 94304-0000	\$924.00
02/25/2015	02/26/2015	142402657	55457025057207542800018	OBVERSE CORPORATION	7372	02022910677, DC 20012-0000	\$500.00
03/04/2015	03/04/2015	142729472	55432865063000821758507	COMCAST OF WASHINGTON	4899	800-COMCAST, DC 20017-0000	\$100.00
03/10/2015	03/11/2015	143085732	55432865069000873599878	THOMSON WEST*TCD	8999	800-328-4880, MN 55123-0000	\$76.57
03/10/2015	03/11/2015	143085733	55429505069894168270667	GRANTWRITIN	7399	8008148191, NV 89120-0000	\$595.00
03/10/2015	03/11/2015	143085734	55429505069894168208113	GRANTWRITIN	7399	8008148191, NV 89120-0000	\$595.00
03/12/2015	03/16/2015	143355316	55546555072477639273011	FORMOST ADVANCED CREAT	7333	WASHINGTON, DC 20020-0000	\$29.50
03/16/2015	03/17/2015	143421220	55429505075894316273912	PAYPAL *MAGIGROUPLL	7392	4029357733, DC 20020-0000	\$3,500.00
03/25/2015	03/26/2015	143929395	55446415084200496600041	CHAMPION AWARDS	5999	02026386777, DC 20001-0000	\$189.45
03/27/2015	03/30/2015	144126288	55546555088456404500073	OFFICE CATERING	5811	CAP HEIGHTS, MD 20743-0000	\$352.85
03/31/2015	04/02/2015	144309970	55546555091456404500078	OFFICE CATERING	5811	CAP HEIGHTS, MD 20743-0000	\$302.50

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Central Bill Reconciliation

# Central Bill Reconciliation

## DCPCARD

Date/Time Printed: 01/29/2016 03:28:41 PM

Orientation: Landscape

Selection Criteria: Post Date Is Between '10/1/2014' AND '9/30/2015'

Transaction Date	Post Date	Transaction ID	Microreference	Merchant Name	MCC	Merchant City, State/Province, Country	Transaction Amount
<b>Billed to Account: *****7503</b>							
<b>JACKSON, ROBIN Y</b>							
04/08/2015	04/10/2015	144740317	Diverted From Account: *****8315		8661	Central Bill Account: *****7503	
			85180895099715286998423	GREATER MOUNT CALVARY		202-529-4547, DC 20002-0000	\$800.00
04/09/2015	04/09/2015	144666258	55457025099207258600180	DC BAR	8699	02027374700, DC 20005-0000	\$170.00
04/10/2015	04/13/2015	144856542	55432865100000580246509	THOMSON WEST*TCD	8999	800-328-4880, MN 55123-0000	\$76.57
04/24/2015	04/27/2015	145684001	55429505114894244858654	PAYPAL *BEATONSFINE	5811	4029357733, CA 95131-0000	\$848.75
04/27/2015	04/28/2015	145755021	05410195117069101333579	FEDEXOFFICE 00006718	7338	WASHINGTON, DC 20004-0000	\$68.17
04/27/2015	04/28/2015	145755022	55457025118207542900013	OBVERSE CORPORATION	7372	02022910677, DC 20012-0000	\$500.00
04/30/2015	05/01/2015	145978332	55436875121161214036573	STANDARD OFFICE SUPPLY	5943	202-8294820, DC 20011-0000	\$345.50
05/01/2015	05/04/2015	146111199	55546555123456404500070	OFFICE CATERING	5811	CAP HEIGHTS, MD 20743-0000	\$258.75
05/05/2015	05/06/2015	146244421	55547505125254801010013	MVS INC	5045	02027227981, DC 20036-0000	\$2,758.78
05/05/2015	05/06/2015	146244422	55429505125894505835331	NTL CTR FOR ST CTS	8641	8008771233, VA 23185-0000	\$475.00
05/05/2015	05/07/2015	146319553	85431545126701262342229	AMERITEL COMMUNICATION	5044	301-251-0222, MD 20850-0000	\$1,000.00
05/08/2015	05/08/2015	146404289	55432865128000599770869	DMI* DELL K-12/GOVT	5045	800-981-3355, TX 78682-0000	\$59.99
05/08/2015	05/11/2015	146540105	55432865128000872253641	THOMSON WEST*TCD	8999	800-328-4880, MN 55123-0000	\$76.58
05/13/2015	05/14/2015	146750994	55429505133894690517975	PAYPAL *JSBOUCHCONS	9399	4029357733, CA 95131-0000	\$1,675.00
05/13/2015	05/15/2015	146836229	55417345134871342317453	AGNT FEE 89006474343603	4511	WEST END TRAV, DC 22201-0000	\$30.00
05/13/2015	05/15/2015	146836230	55499675134246900630954	USAIRWAY 03775965600315	3063	WASHINGTON, DC 85034-0000	\$247.20
05/20/2015	05/20/2015	147106848	55432865140000273625623	DMI* DELL K-12/GOVT	5045	800-981-3355, TX 78682-0000	\$314.98
05/20/2015	05/22/2015	147254968	5546555141477639273018	FORMOST ADVANCED CREAT	7333	WASHINGTON, DC 20020-0000	\$29.50
05/26/2015	05/27/2015	147460379	55457025147207542000017	OBVERSE CORPORATION	7372	02022910677, DC 20012-0000	\$500.00
05/28/2015	05/29/2015	147602666	55429505148894022054518	PAYPAL *CJI COL	8398	4029357733, CA 95131-0000	\$85.00
05/29/2015	06/01/2015	147724234	75454915149384300440700	BLUEBAY OFFICE INC	5021	202-3371003, DC 20016-0000	\$423.45
06/01/2015	06/02/2015	147796154	55446415153200343200025	NATIONAL CRIMINAL JUST	8699	02026288550, DC 20001-0000	\$445.00

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Central Bill Reconciliation

# Central Bill Reconciliation

## DCPCARD

Orientation: Landscape

Date/Time Printed: 01/29/2016 03:28:41 PM

Selection Criteria: Post Date Is Between '10/1/2014' AND '9/30/2015'

Transaction Date	Post Date	Transaction ID	Microreference	Merchant Name	MCC	Merchant City, State/Province, Country	Transaction Amount
<b>Billed to Account: *****7503</b>							
<b>JACKSON, ROBIN Y</b>							
06/01/2015	06/02/2015	147796155	Diverted From Account: *****8315	NATIONAL CRIMINAL JUST	8699	Central Bill Account: *****7503 02026288550, DC 20001-0000	\$445.00
06/01/2015	06/02/2015	147796156	55446415153200343200033	NATIONAL CRIMINAL JUST	8699	02026288550, DC 20001-0000	\$445.00
06/02/2015	06/03/2015	147860196	55446415154200343300014	NATIONAL CRIMINAL JUST	8699	02026288550, DC 20001-0000	\$150.00
06/02/2015	06/03/2015	147860197	55446415154200343300022	NATIONAL CRIMINAL JUST	8699	02026288550, DC 20001-0000	\$300.00
06/03/2015	06/05/2015	148017072	55547505155254436010019	PROVIDENCE HOSPITAL WE	8062	WASHINGTON, DC 20017-0000	\$648.00
06/04/2015	06/08/2015	148152461	85431545156701262342768	AMERITEL COMMUNICATION	5044	301-251-0222, MD 20850-0000	\$228.17
06/05/2015	06/08/2015	148152462	55436875157171578287529	INTER-CONTINENTAL HOTE	3512	ATLANTA, GA 30326-0000	\$532.00
06/05/2015	06/08/2015	148152463	55436875157171578287537	INTER-CONTINENTAL HOTE	3512	ATLANTA, GA 30326-0000	\$399.00
06/05/2015	06/08/2015	148152464	55436875157171578289251	INTER-CONTINENTAL HOTE	3512	ATLANTA, GA 30326-0000	\$532.00
06/13/2015	06/15/2015	148583229	55541865165004122047581	HYATT HOTELS BUFFALO	3640	BUFFALO, NY 14202-0000	\$286.66
06/15/2015	06/16/2015	148654073	55432865166000930137094	THOMSON WEST*TCD	8999	800-328-4880, MN 55123-0000	\$84.63
06/15/2015	06/17/2015	148718307	55546555167456404500135	OFFICE CATERING	5811	CAP HEIGHTS, MD 20743-0000	\$649.75
06/16/2015	06/17/2015	148718308	55310205168838000049242	CORNER BAKERY	5812	WASHINGTON, DC 20001-0000	\$214.50
06/18/2015	06/22/2015	149009016	85431545170701262340657	AMERITEL COMMUNICATION	5044	301-251-0222, MD 20850-0000	\$47.20
06/25/2015	06/29/2015	149438662	55417345177871773194395	DELTA 00676578093505	3058	WASHINGTON, DC 30354-0000	\$1,120.20
06/25/2015	06/29/2015	149438663	55417345177871772333218	AGNT FEE 89006490037441	4511	WEST END TRAV, DC 22201-0000	\$30.00
06/26/2015	06/29/2015	149438664	55457025178207542100017	OBVERSE CORPORATION	7372	02022910677, DC 20012-0000	\$500.00
06/30/2015	07/02/2015	149639719	55446415182200343200046	NATIONAL CRIMINAL JUST	8699	02026288550, DC 20001-0000	(\$445.00)
07/02/2015	07/06/2015	149783769	55417345184871843314586	DELTA 00676578094430	3058	WASHINGTON, DC 30354-0000	\$328.20
07/02/2015	07/06/2015	149783770	55417345184871843314594	DELTA 00676578094441	3058	WASHINGTON, DC 30354-0000	\$255.20
07/02/2015	07/06/2015	149783771	55417345184871842336572	AGNT FEE 89006492536695	4511	WEST END TRAV, DC 22201-0000	\$20.00
07/02/2015	07/06/2015	149783772	55417345184871842336580	AGNT FEE 89006492536706	4511	WEST END TRAV, DC 22201-0000	\$20.00

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Central Bill Reconciliation

# Central Bill Reconciliation

## DCPCARD

Date/Time Printed: 01/29/2016 03:28:41 PM

Orientation: Landscape

Selection Criteria: Post Date Is Between '10/1/2014' AND '9/30/2015'

Transaction Date	Post Date	Transaction ID	Microreference	Merchant Name	MCC	Merchant City, State/Province, Country	Transaction Amount
<b>Billed to Account: *****7503</b>							
<b>JACKSON, ROBIN Y</b>							
07/02/2015	07/06/2015	149783773	Diverted From Account: *****8315	AGNT FEE 89006492536710	4511	WEST END TRAV, DC 22201-0000	\$20.00
07/02/2015	07/06/2015	149783774	55417345184871842340467	SOUTHWES 52676578094420	3066	800-435-9792, TX 75235-0000	\$306.00
07/14/2015	07/15/2015	150303694	55432865184000490144694	THOMSON WEST*TCD	8999	800-328-4880, MN 55123-0000	\$84.63
07/14/2015	07/15/2015	150303695	55432865195000611367114	SIMMONS SECURITY NORTH	7393	JOEMCD_3@YAHOO, MD 21076-0000	\$346.50
07/14/2015	07/15/2015	150303696	85140515195900019300016	TRIAD TECHNOLOGY PARTN	5065	BETHESDA, MD 20814-0000	\$1,950.90
07/14/2015	07/16/2015	150378987	75456675196004724503822	CHECKWRITER COMPANY	5969	SPRINGFIELD, VA 22150-0000	\$170.00
07/15/2015	07/16/2015	150378988	75265865196687203641739	IN *NASW METRO WASHING	8398	202-3368395, DC 20002-0000	\$200.00
07/16/2015	07/20/2015	150598026	55432865196000223940406	CHECKWRITER COMPANY	5969	SPRINGFIELD, VA 22150-0000	\$273.50
07/18/2015	07/20/2015	150598027	75265865198708102988035	FLASHBAYCOM	5045	MOUNTAIN VIEW, CA 94043-0000	\$2,683.50
07/20/2015	07/21/2015	150667490	55420365200630120205872	JRSA	8398	2028429330, DC 20001-0000	\$625.00
07/21/2015	07/22/2015	150733248	55429505201894192807699	TABLEAU SOFTWARE	5734	206-3286222, WA 98103-0000	\$2,780.00
07/23/2015	07/24/2015	150893006	55436875203122035919109	IN *OPTION TECHNOLOGIE	7399	407-8723333, FL 32811-0000	\$4,726.00
07/24/2015	07/24/2015	150893005	55432865204000099180988	DMI* DELL K-12/GOVT	5045	800-981-3355, TX 78682-0000	\$112.38
07/25/2015	07/27/2015	151028779	554328652050000219143105	METROPOLITAN OFFICE PR	5045	02025622320, DC 20032-0000	\$519.00
07/28/2015	07/29/2015	151169935	55457025206083217213526	WEBEX *WEBEX.COM	7399	916-861-3157, CA 95134-0000	\$678.44
07/28/2015	07/30/2015	151244570	554328652090000357222659	AMERITEL COMMUNICATION	5044	301-251-0222, MD 20850-0000	\$275.28
07/29/2015	07/30/2015	151244572	85431545210701262349429	OBVERSE CORPORATION	7372	02022910677, DC 20012-0000	\$500.00
07/30/2015	07/30/2015	151244571	55457025211207542200014	HP SERVICES	7399	800-325-5372, CA 94304-0000	\$1,471.68
07/30/2015	08/03/2015	151467248	55432865211000126544587	DOUBLETREE MINN PK PL	3692	MINNEAPOLIS, MN 55416-0000	\$446.61
07/31/2015	07/31/2015	151331475	55432865213000926409096	HP SERVICES	7399	800-325-5372, CA 94304-0000	\$3,960.93
08/02/2015	08/04/2015	151543100	55432865212000595975097	SOUTHWES 5262131370254	3066	800-435-9792, TX 75235-0000	\$654.00
08/03/2015	08/10/2015	151943903	55432865215000295564602	SOUTHWES 52676578094423	3066	800-435-9792, TX 75235-0000	(\$306.00)

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Central Bill Reconciliation

# Central Bill Reconciliation

## DCPCARD

Date/Time Printed: 01/29/2016 03:28:41 PM

Orientation: Landscape

Selection Criteria: Post Date Is Between '10/1/2014' AND '9/30/2015'

Transaction Date	Post Date	Transaction ID	Microreference	Merchant Name	MCC	Merchant City, State/Province, Country	Transaction Amount
<b>Billed to Account: *****7503</b>							
<b>JACKSON, ROBIN Y</b>							
08/05/2015	08/06/2015	151686279	25247705218007160830623	ZOHO CORPORATION	7372	PLEASANTON, CA 94588-0000	\$2,515.00
08/05/2015	08/07/2015	151770713	55417345218872182581496	AGNT FEE 89006505086542	4511	WEST END TRAV, DC 22201-0000	\$30.00
08/05/2015	08/07/2015	151770714	55417345218872182586412	AGNT FEE 89006505086564	4511	WEST END TRAV, DC 22201-0000	\$30.00
08/05/2015	08/07/2015	151770715	55499675218246900504935	USAIRWAY 0377666572422	3063	WASHINGTON, DC 85034-0000	\$383.20
08/08/2015	08/10/2015	151943904	55432865220000630957977	HP SERVICES	7399	800-325-5372, CA 94304-0000	(\$3,960.93)
08/10/2015	08/11/2015	151989551	55432865222000715308664	THOMSON WEST*TCD	8999	800-328-4880, MN 55123-0000	\$84.63
08/18/2015	08/19/2015	152512260	85353535230980002570657	ALTOVA	5045	BEVERLY, MA 01915-0000	\$249.75
08/18/2015	08/19/2015	152512261	75456675231005177179629	TRIAD TECHNOLOGY PARTN	5065	BETHESDA, MD 20814-0000	\$198.51
08/20/2015	08/21/2015	152677837	55429505232894909926926	PAYPAL *NAJIS	8299	4029357733, DC 20005-0000	\$525.00
08/20/2015	08/21/2015	152677838	55429505232894909673486	PAYPAL *NAJIS	8299	4029357733, DC 20005-0000	\$525.00
08/20/2015	08/24/2015	152821336	55417345233872332400846	AGNT FEE 89006511260785	4511	WEST END TRAV, DC 22201-0000	\$30.00
08/20/2015	08/24/2015	152821337	55417345233872332400853	AGNT FEE 89006511260796	4511	WEST END TRAV, DC 22201-0000	\$30.00
08/20/2015	08/24/2015	152821338	55432865233000065755396	BUENA VISTA PALACE HOT	7011	LAKE BUENA VI, FL 32830-0000	\$139.50
08/20/2015	08/24/2015	152821339	55432865233000065755404	BUENA VISTA PALACE HOT	7011	LAKE BUENA VI, FL 32830-0000	\$139.50
08/20/2015	08/24/2015	152821340	85431545233701262344571	AMERITEL COMMUNICATION	5044	301-251-0222, MD 20850-0000	\$127.04
08/20/2015	08/24/2015	152821341	85431545233701300823339	CENTER FOR NONPROFIT A	8398	202-457-0540, DC 20006-0000	\$125.00
08/20/2015	08/24/2015	152821343	55499675233246900348169	USAIRWAY 03776739593001	3063	WASHINGTON, DC 85034-0000	\$186.20
08/20/2015	08/24/2015	152821344	55499675233246900348177	USAIRWAY 03776739593012	3063	WASHINGTON, DC 85034-0000	\$186.20
08/21/2015	08/24/2015	152821345	55432865234000578146348	BUENA VISTA PALACE HOT	7011	LAKE BUENA VI, FL 32830-0000	\$279.00
08/21/2015	08/24/2015	152821346	55432865234000578146355	BUENA VISTA PALACE HOT	7011	LAKE BUENA VI, FL 32830-0000	\$418.50
08/21/2015	08/24/2015	152821347	85431545233701300822313	CENTER FOR NONPROFIT A	8398	202-457-0540, DC 20006-0000	\$125.00
08/24/2015	08/26/2015	152975081	555465523747639273013	FORMOST ADVANCED CREAT	7333	WASHINGTON, DC 20020-0000	\$29.50

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Central Bill Reconciliation

# Central Bill Reconciliation

## DCPCARD

Orientation: Landscape

Date/Time Printed: 01/29/2016 03:28:41 PM

Selection Criteria: Post Date Is Between '10/1/2014' AND '9/30/2015'

Transaction Date	Post Date	Transaction ID	Microreference	Merchant Name	MCC	Merchant City, State/Province, Country	Transaction Amount
<b>Billed to Account: *****7503</b>							
<b>JACKSON, ROBIN Y</b>							
08/26/2015	08/26/2015	152975082	Diverted From Account: *****8315	HP SERVICES	7399	800-325-5372, CA 94304-0000	\$3,745.56
08/26/2015	08/27/2015	153058094	55432865238000293559680	PREMIER OFFICE & MEDIC	5047	02026415049, DC 20019-0000	\$2,246.42
08/28/2015	08/28/2015	153147754	55457025239286248700038	DMI* DELL K-12/GOVT	5045	800-981-3355, TX 78682-0000	\$839.98
08/28/2015	08/31/2015	153296577	55432865240000204839235	ESRI INC	5734	09097932853, CA 92373-0000	\$774.00
08/28/2015	08/31/2015	153296578	553102052400069310619001	FEDEXOFFICE 00006718	7338	WASHINGTON, DC 20004-0000	\$136.34
08/28/2015	08/31/2015	153296579	05410195240069101735724	TENABLE NETWORK SECURI	5045	04108720555, MD 21046-0000	\$1,460.00
08/28/2015	08/31/2015	153296580	55457025241207542300016	OBVERSE CORPORATION	7372	02022910677, DC 20012-0000	\$500.00
08/31/2015	09/02/2015	153447228	55417345244582440678020	VIR AMER 98476758113856	3057	WASHINGTON, DC 94010-0000	\$478.20
08/31/2015	09/02/2015	153447229	55417345244872444012106	AGNT FEE 89006514465735	4511	WEST END TRAV, DC 22201-0000	\$30.00
08/31/2015	09/02/2015	153447230	55417345244872444012270	AGNT FEE 89006515191090	4511	WEST END TRAV, DC 22201-0000	\$30.00
08/31/2015	09/02/2015	153447231	55417345244872444014474	AGNT FEE 89006514465724	4511	WEST END TRAV, DC 22201-0000	\$30.00
08/31/2015	09/02/2015	153447233	55499675244246900337367	USAIRWAY 03776758113682	3063	WASHINGTON, DC 85034-0000	\$229.20
09/02/2015	09/02/2015	153447232	55432865245000654155756	DMI* DELL K-12/GOVT	5045	800-981-3355, TX 78682-0000	\$392.44
09/02/2015	09/02/2015	153447235	55432865245000813520429	HOTELS.COM124727106045	4722	800-246-8357, NV 89144-0000	\$232.19
09/02/2015	09/04/2015	153608621	55417345246872462355906	AGNT FEE 89006516279041	4511	WEST END TRAV, DC 22201-0000	\$30.00
09/02/2015	09/04/2015	153608622	55432865246000442979151	UNITED 01676758114555	3000	800-932-2732, TX 77002-0000	\$500.20
09/02/2015	09/04/2015	153608623	55310205246207321700030	MORRISON CLARK HOTEL	7011	02028981200, DC 20001-0000	\$245.65
09/02/2015	09/04/2015	153608624	55310205246207321700048	MORRISON CLARK HOTEL	7011	02028981200, DC 20001-0000	\$237.15
09/03/2015	09/04/2015	153608625	55436875247132474818561	STANDARD OFFICE SUPPLY	5943	202-8294820, DC 20011-0000	\$317.99
09/09/2015	09/09/2015	153834204	55432865252000196908415	DMI* DELL K-12/GOVT	5045	800-981-3355, TX 78682-0000	(\$112.38)
09/11/2015	09/14/2015	154135058	5554655256477639273027	FORMOST ADVANCED CREAT	7333	WASHINGTON, DC 20020-0000	\$1,160.00
09/15/2015	09/16/2015	154287491	05410195258069100554745	FEDEXOFFICE 00006718	7338	WASHINGTON, DC 20004-0000	\$59.94

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Central Bill Reconciliation

# Central Bill Reconciliation

DCPCARD

Orientation: Landscape

Date/Time Printed: 01/29/2016 03:28:41 PM

Selection Criteria: Post Date Is Between '10/1/2014' AND '9/30/2015'

Transaction Date	Post Date	Transaction ID	Microreference	Merchant Name	MCC	Merchant City, State/Province, Country	Transaction Amount
<b>Billed to Account: *****7503</b>							
<b>JACKSON, ROBIN Y</b>							
09/17/2015	09/17/2015	154370123	Diverted From Account: *****8315	DMI* DELL K-12/GOVT	5045	Central Bill Account: *****7503 800-981-3355, TX 78682-0000	\$674.28
09/17/2015	09/17/2015	154370124	55432865260000041667885	WEBEX *WEBEX.COM	7399	916-861-3157, CA 95134-0000	\$7.20
09/18/2015	09/21/2015	154618956	55446415261200496100096	CHAMPION AWARDS	5999	02026386777, DC 20001-0000	\$351.45
09/18/2015	09/21/2015	154618957	55417345262152629436587	VISTAPR*VISTAPRINT.COM	2741	866-6148002, CA 02421-0000	\$40.11
09/19/2015	09/21/2015	154618955	55432865262000046343415	DMI* DELL K-12/GOVT	5045	800-981-3355, TX 78682-0000	\$674.28
09/19/2015	09/21/2015	154618958	554328652620000136271963	AMERICAN RED CROSS	8398	888-284-0607, DC 20006-0000	\$1,600.00
09/25/2015	09/25/2015	154932249	55432865268000925030960	DMI* DELL K-12/GOVT	5045	800-981-3355, TX 78682-0000	(\$674.28)
09/28/2015	09/29/2015	155146289	25536065272101024185795	ROBERT KENNEDY CHI	8398	BOSTON, MA 02108-0000	\$500.00
09/28/2015	09/29/2015	155146290	55429505271894811799074	PAYPAL *SAVANNAHFAM	7392	4029357733, CA 95131-0000	\$500.00
09/28/2015	09/29/2015	155146291	55429505271894809306833	PAYPAL *DCORNELL	8999	4029357733, CA 95131-0000	\$500.00
09/28/2015	09/29/2015	155146292	55429505271894809180535	PAYPAL *KONSHENS	8999	4029357733, CA 95131-0000	\$500.00
09/28/2015	09/30/2015	155208309	05436845272200052976584	WPY*W HAYWOOD BURNS IN	7299	855-469-3729, CA 94612-0000	\$2,000.00
<b>JACKSON, ROBIN Y Total</b>							<b>\$94,875.04</b>
<b>*****7503 Total</b>							<b>\$112,915.22</b>
<b>Grand Totals</b>							<b>\$112,915.22</b>

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 Central Bill Reconciliation

the 1990s, the number of people in the world who are illiterate has increased from 1.1 billion to 1.2 billion (UNESCO 2003).

There are many reasons for this increase. One of the reasons is that the population of the world is increasing rapidly. In 1990, the world population was 5.3 billion. In 2000, it was 6.1 billion. In 2010, it is expected to be 7.1 billion. This means that there are 1.8 billion more people in the world than in 1990. This increase in population has led to an increase in the number of illiterate people.

Another reason for the increase in illiteracy is that the quality of education is poor in many countries.

In many countries, the schools are overcrowded and the teachers are not well trained.

This means that the children do not learn as much as they should. This is why many children are illiterate.

There are also many people who do not go to school. This is because they are poor and they cannot afford to pay for their children's education.

Another reason is that many people do not value education. They think that it is not important to learn to read and write.

They think that it is more important to work and earn money. This is why many people do not go to school.

There are many other reasons for the increase in illiteracy. But these are the main reasons.

It is important to find ways to reduce the number of illiterate people. This is because illiteracy is a major barrier to development.

People who cannot read and write cannot get a good job. They cannot improve their lives.

They are poor and they live in bad conditions. This is why it is important to reduce illiteracy.

There are many ways to reduce illiteracy. One way is to improve the quality of education.

This means that we need to train more teachers and we need to build more schools.

We also need to make sure that all children go to school. This means that we need to provide free education for all children.

Another way to reduce illiteracy is to encourage people to value education. We need to show people that education is important.

We need to show them that it can help them improve their lives. This is why we need to do more to reduce illiteracy.

It is important to reduce illiteracy because it is a major barrier to development. We need to find ways to reduce the number of illiterate people.

This is because illiteracy is a major barrier to development. We need to find ways to reduce the number of illiterate people.

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This is because illiteracy is a major barrier to development. We need to find ways to reduce the number of illiterate people.

# Central Bill Reconciliation

## DCPCARD

Date/Time Printed: 01/29/2016 03:27:30 PM

Orientation: Landscape

Selection Criteria: Post Date Is Between '10/1/2015' AND '1/29/2016'

Transaction Date	Post Date	Transaction ID	Microreference	Merchant Name	MCC	Merchant City, State/Province, Country	Transaction Amount
<b>Billed to Account: *****7503</b>							
<b>BURCH, ROSA</b>							
01/12/2016	01/13/2016	160154540	55429506012894496952099	PAYPAL *JEFFREYBUTT	7392	Central Bill Account: *****7503 4029357733, CA 95131-0000	\$500.00
01/27/2016	01/28/2016	160894177	55436876028130281716666	STANDARD OFFICE SUPPLY	5943	202-8294820, DC 20011-0000	\$2,451.03
<b>BURCH, ROSA Total</b>							
<b>JACKSON, ROBIN Y</b>							
<b>Diverted From Account: *****8315</b>							
10/05/2015	10/05/2015	155451330	55432865278000051649906	DMI* DELL K-12/GOVT	5045	Central Bill Account: *****7503 800-981-3355, TX 78682-0000	(\$839.98)
10/05/2015	10/06/2015	155511826	55436875279122794840032	TABLEAU SOFTWARE	5734	206-3286222, WA 98103-0000	\$1,400.00
10/06/2015	10/06/2015	155511825	55432865279000588123457	COMCAST OF WASHINGTON	4899	800-COMCAST, DC 20017-0000	\$10.24
10/06/2015	10/07/2015	155565350	55432865279000844210403	THOMSON WEST*TCD	8999	800-328-4880, MN 55123-0000	\$84.63
10/07/2015	10/09/2015	155690816	85431545281701262344812	AMERITEL COMMUNICATION	5044	301-251-0222, MD 20850-0000	\$771.98
10/16/2015	10/19/2015	156109684	5543286528900096775289	IN *OPTION TECHNOLOGIE	7399	407-8723333, FL 32811-0000	\$495.00
10/19/2015	10/20/2015	156176831	55429505292637003182723	WASHIO DRYCLEAN LAUNDR	7210	8662815686, CA 90404-0000	\$415.75
10/20/2015	10/21/2015	156237630	55429505293894343727415	PAYPAL *BEATONSFINE	5811	4029357733, CA 95131-0000	\$898.50
10/21/2015	10/23/2015	156381142	85504995295900011062690	SENODA INC	2741	202-2933035, DC 20036-0000	\$173.00
10/22/2015	10/23/2015	156381141	55432865295000773908936	WASHPOST *ADVERTISI	7311	202-334-4875, DC 20071-0000	\$250.00
10/23/2015	10/26/2015	156508831	85134295296542452488455	FLUIDSURVEYS	5734	8662185127, ON 00000-0000 CA	\$588.00
10/27/2015	10/29/2015	156713410	85134255301900010200019	OBVERSE CORPORATION	7392	WASHINGTON, DC 20012-0000	\$1,000.00
11/04/2015	11/06/2015	157205025	5554655309456404500050	OFFICE CATERING	5811	CAP HEIGHTS, MD 20743-0000	\$527.50
11/05/2015	11/05/2015	157126920	55432865309000784069854	COMCAST OF WASHINGTON	4899	800-COMCAST, DC 20017-0000	\$154.00
11/06/2015	11/09/2015	157332538	55546553312456404500071	OFFICE CATERING	5811	CAP HEIGHTS, MD 20743-0000	\$383.50
11/11/2015	11/13/2015	157563599	85431545316701262343375	AMERITEL COMMUNICATION	5044	301-251-0222, MD 20850-0000	\$180.00
11/12/2015	11/13/2015	157563600	55506295316014000725449	AOP BUSINESS SERVICES	5111	02025260586, DC 94043-0000	\$435.40
11/16/2015	11/18/2015	157794797	55546553321456404500047	OFFICE CATERING	5811	CAP HEIGHTS, MD 20743-0000	\$527.50

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Central Bill Reconciliation

# Central Bill Reconciliation

DCPCARD

Date/Time Printed: 01/29/2016 03:27:30 PM

Orientation: Landscape

Selection Criteria: Post Date Is Between '10/1/2015' AND '1/29/2016'

Transaction Date	Post Date	Transaction ID	Microreference	Merchant Name	MCC	Merchant City, State/Province, Country	Transaction Amount
<b>Billed to Account: *****7503</b>							
<b>JACKSON, ROBIN Y</b>							
11/18/2015	11/19/2015	157862912	Diverted From Account: *****8315	WEBEX *WEBEX.COM	7399	Central Bill Account: *****7503 916-861-3157, CA 95134-0000	\$1.56
11/18/2015	11/19/2015	157862913	55432865322000825072621	PAYPAL *RKC GROUP	7392	4029357733, CA 95131-0000	\$350.00
11/20/2015	11/20/2015	157935467	55429505323894059463779	AMAZON MKTPLACE PMTS	5942	AMZN.COM/BILL, WA 98109-0000	\$118.37
11/23/2015	11/24/2015	158119090	55429505327894169093967	PAYPAL *SYMPHONICST	7392	4029357733, CA 95131-0000	\$2,400.00
11/25/2015	11/30/2015	158313632	85134255331900010300011	OBVERSE CORPORATION	7392	WASHINGTON, DC 20012-0000	\$500.00
12/02/2015	12/03/2015	158486279	55432865336000892736078	THOMSON WEST*TCD	8999	800-328-4880, MN 55123-0000	\$84.63
12/02/2015	12/03/2015	158486280	55446415337200343100018	NATIONAL CRIMINAL JUST	8699	02026288550, DC 20001-0000	\$300.00
12/04/2015	12/07/2015	158687656	75454915339383200389652	BLUEBAY OFFICE INC	5943	202-3371003, DC 20016-0000	\$362.00
12/14/2015	12/16/2015	159187808	05436845349200078447965	METRO 023-JUDICIARY SQ	4111	WASHINGTON, DC 20001-0000	\$20.00
12/14/2015	12/16/2015	159187809	05436845349200078448047	METRO 023-JUDICIARY SQ	4111	WASHINGTON, DC 20001-0000	\$20.00
12/14/2015	12/16/2015	159187810	05436845349200078448120	METRO 023-JUDICIARY SQ	4111	WASHINGTON, DC 20001-0000	\$20.00
12/23/2015	12/24/2015	159536162	55432865357000953488126	THOMSON WEST*TCD	8999	800-328-4880, MN 55123-0000	\$84.63
12/23/2015	12/24/2015	159536163	55432865357000953488142	THOMSON WEST*TCD	8999	800-328-4880, MN 55123-0000	\$84.63
01/04/2016	01/05/2016	159801099	55432866004000937822270	HOTEL*RESERVATIONS.COM	4722	800-916-4339, WA 98004-0000	\$125.29
01/04/2016	01/06/2016	159847468	55417346005870052679866	AGNT FEE 89006704801140	4511	WEST END TRAV, DC 22201-0000	\$30.00
01/04/2016	01/06/2016	159847469	55499676005668005091911	AMTRAK TEL0048254537912	4112	08008727245, DC 20002-0000	\$240.00
01/07/2016	01/11/2016	160058434	85182446010100100686	IJIS INSTITUTE	8699	703-726-8553, VA 20147-0000	\$395.00
01/07/2016	01/11/2016	160058435	85182446010100100686	IJIS INSTITUTE	8699	703-726-8553, VA 20147-0000	\$395.00
01/08/2016	01/11/2016	160058432	55432866008000960299475	WEBEX *WEBEX.COM	7399	916-861-3157, CA 95134-0000	\$0.12
01/08/2016	01/11/2016	160058433	05410196008941755878697	RADIOHACK COR00129387	5732	WASHINGTON, DC 20001-0000	\$29.99
01/24/2016	01/26/2016	160801001	55310206025207218800062	TOUCH MEDIA SYSTEMS LL	5732	SILVER SPRING, MD 20910-0000	\$1,416.98

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Central Bill Reconciliation

# Central Bill Reconciliation

DCPCARD

Date/Time Printed: 01/29/2016 03:27:30 PM

Orientation: Landscape

Selection Criteria: Post Date Is Between '10/1/2015' AND '1/29/2016'

Transaction Date	Post Date	Transaction ID	Microreference	Merchant Name	MCC	Merchant City, State/Province, Country	Transaction Amount
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Billed to Account: \*\*\*\*\*7503

JACKSON, ROBIN Y Total				39			\$14,433.22
*****7503 Total				41			\$17,384.25
Grand Totals				41			\$17,384.25

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 Central Bill Reconciliation

**MOU/MOA MATRIX**

## Criminal Justice Coordinating Council Agreements (MOU and MOA)

Agreement Type	Agencies Involved	Date Executed	Termination Date	Description
MOU for Data Sharing Among Member Agencies of the CJCC	CJCC Member Agencies: Office of the Deputy Mayor for Public Safety and Justice, DD Superior Court, Office of the Corporation Counsel, DC Metropolitan Police Department, DC Public Defender Service, DC Department of Corrections, US Attorney's Office, Court Services and Offender Supervision Agency, DC Pretrial Services Agency	Jan-02	Ongoing	Establishes agreement to collaborate, coordinate, and facilitate on-going research and statistical analyses of the DC criminal justice system by sharing data and subject matter expertise from their respective agencies.
<b>MOU Interagency Agreement on Information Technology</b>	Criminal Justice Coordinating Council & Information Technology Advisory Committee: Participating Agencies- Court Services and Offender Supervision Agency (CSOSA), Office of the Attorney General (OAG), Department of Corrections (DOC), Metropolitan Police Department (MPD), Office of the Chief of Technology, Public Defender Service (PDS), United States Attorney's Office (USAO), US Parole Commission, Pretrial Services Agency (PSA), Bureau of Prisons (BOP), US Marshal Service	Mar-07	Ongoing	Agreement formalizes a cooperative partnership and establishes the responsibilities related to the sharing of data between the agencies participating in JUSTIS
<b>MOU</b>	Criminal Justice Coordinating Council (CJCC) and the District of Columbia Office of Personnel (DCOP)	Dec-06	Ongoing	Staffing services MOU

## Criminal Justice Coordinating Council Agreements (MOU and MOA)

Agreement Type	Agencies Involved	Date Executed	Termination Date	Description
MOU	Superior Court for the District of Columbia (SC), the United States Attorney's Office for the District of Columbia (USAO), the United States Marshals Service for the Superior Court of the District of Columbia (USMS/SC), the Court Service and Offender Supervision Agency (CSOSA), the District of Columbia Department of Corrections (DOC), the Federal Bureau of Prisons (BOP), and the Office of the Federal Detention Trustee (OFDT)	Dec-07	Ongoing	Regarding procedures for the designation of D.C. Code Felons, this MOU supersedes the MOU among the parties dated June 8, 2004.
MOU	The District of Columbia Criminal Justice Coordinating Council	Jul-13	Ongoing	CJCC Operating MOU
MOU	Criminal Justice Coordinating Council (CJCC) and the Executive Office of the Mayor's Support Services	Oct-15	Ongoing	Primary purpose for this collaboration is for EOM to support CJCC's operations by providing telecom, transportation, courier, and associated administrative services which shall ultimately result in the provision of services to the District.

## Criminal Justice Coordinating Council Agreements (MOU and MOA)

Agreement Type	Agencies Involved	Date Executed	Termination Date	Description
MOA	Criminal Justice Coordinating Council (CJCC), the Court Services and Offender Supervision Agency (CSOSA), the Superior Court Social Services Division (CSSD), D.C. Department of Youth Rehabilitation Services (DYRS), and the Pretrial Services Agency (PSA)	Mar-11	Ongoing	Establishes a mutually agreed upon process for information sharing that will support the development of appropriate planning and, to the extent possible, joint coordination for persons who are simultaneously under the supervision of an agency in both the juvenile and adult systems.
MOA	Criminal Justice Coordinating Council (CJCC), The Court Services and Offender Supervision Agency (CSOSA), the Superior Court's Court Social Services Division (CSSD), D.C. Department of Youth Rehabilitation Services (DYRS), the Pretrial Services Agency (PSA), and the D.C. Child and Family Service Agency (CFSA)	Jul-13	Ongoing	Agreement to the procedures for managing the cases of persons who have matters simultaneously pending in both the Family Court and the Criminal Division of the Superior Court for the District of Columbia in such a way that serves the best interest of public safety, the well-being and rehabilitation of the person, and the protection of confidential information.

**Criminal Justice Coordinating Council Agreements  
(MOU and MOA)**

Agreement Type	Agencies Involved	Date Executed	Termination Date	Description
MOU	Office of Returning Citizen Affairs (ORCA), the City Administrator, the ODMPSJ, the ODME, ODMPED, CJCC, DOES, DOC, DHS, DGS, DPW, DCRA, DOH, DMH, DMV, CCDCSOSA, USPC, United States District Court for the District Of Columbia, BOP	Jan-13	Ongoing	Reentry services coordination

**PERFORMANCE PLAN  
(FY 2015)**



## FY 2015 PERFORMANCE PLAN Criminal Justice Coordinating Council

### MISSION

The mission of the Criminal Justice Coordinating Council (CJCC) is to serve as the forum for identifying issues and their solutions, proposing actions, and facilitating cooperation that will improve public safety and the criminal and juvenile justice system of the District of Columbia for its residents, visitors, victims and offenders.

### SUMMARY OF SERVICES

Provide a forum for effective collaboration and problem solving among criminal and juvenile justice agencies. Identify, develop and coordinate innovative interagency solutions to address District of Columbia public safety challenges. Research and analyze critical issues identified by the criminal and juvenile justice system. Facilitate and provide long-term performance monitoring of collaborative solutions to public safety and criminal justice challenges.

### The FY 14 ACCOMPLISHMENTS:

(1) JUSTIS Exchange Project: The Alleged Violation Report (AVR). The AVR Project consists of an electronic transaction being sent from CSOSA to the USPC and a response transaction being sent from USPC to CSOSA. Data is now flowing in both directions.

(2) Synthetic Drug Symposium: On July 17, 2014, the Criminal Justice Coordinating Council's Substance Abuse Treatment and Mental Health Services Integration Taskforce brought behavioral health, medical, legislative, criminal justice, social services, and business leaders together for *the Real Deal on Synthetic Drugs* to examine the current landscape of synthetic drugs in the District of Columbia.

(3) Published the *Public Safety and Justice Report*. This report provides an overview of crime and the administration of justice in the District between 2005 and 2011.

(4) In June, the CJCC in partnership with DBH, hosted a mental health training titled, *UnCovering Crisis Care: Identification, Options and Outcomes* at the Washington Convention Center. This half-day training was designed to improve the way juvenile justice practitioners respond to young people and families experiencing a mental health crisis.

### AGENCY WORKLOAD MEASURES

Measure	FY 2012 Actual	FY 2013 Actual	FY 2014 YTD <sup>1</sup>
Number of GunStat sessions held	11	12	12
Number of Partnership for Success Sessions	12	12	3
Number of Juvenile Detention Alternative Initiative reports produced	12	11	11
Number of JUSTIS trainings	NA	23	14

<sup>1</sup> A specific date was not given at the time this report was published



<sup>2</sup> Number of JUSTIS projects completed	N/A	N/A	N/A
Number of Active CJCC Committees	N/A	N/A	N/A
Number of technical assistance and training sessions	N/A	N/A	N/A
Number of SAC reports completed	N/A	N/A	N/A

**OBJECTIVE 1: Assist member agencies with information sharing across the federal and local criminal justice system.**

**INITIATIVE 1.1: Enhance existing and develop new architecture in JUSTIS to support user requests and needs.**

FY 2014 Achievements: The CJCC members are committed to share criminal justice information among public safety agencies using the Justice Information System (JUSTIS). Achievements include: (1) CJCC is becoming the sole distributor of the DC Superior Court adult criminal data; (2) the JUSTIS infrastructure was upgraded; (3) CJCC IT staff conducted 22 training sessions for designated agency trainers and JUSTIS users.

FY 2015 Plan:

CJCC's JUSTIS FY15 projects include: (a) expanding access to the DC Superior Court IJIS outbound project (12.1) (b) participating in MARIS (c) providing JUSTIS training and performing regular audits of JUSTIS (d) upgrading the JUSTIS infrastructure (e) facilitating JUSTIS security enhancements.

**Completion: Ongoing; FY15 date: 9/2015.**

**OBJECTIVE 2: Improve multi-agency collaboration and planning and encourage data-driven decision making by providing CJCC members with relevant and timely research and analysis that includes tracking priorities, evaluating progress, and generating reports analysis.**

**INITIATIVE 2.1: Research and analysis.**

FY2014 Achievements: The Statistical Analysis Center (SAC) is a unit of the CJCC responsible for independent research, statistical analyses, data collection and program evaluation. The mission of the SAC is to apply the highest level of scientific rigor and objectivity in the study of criminal justice policies, programs and practices, and to identify activities that improve the administration of justice. The SAC aims to produce empirical research and analysis that informs stakeholders and enhances policy decision-making in the District. The CJCC members established the Interagency Research Advisory Committee (IRAC) through a memorandum of agreement. The IRAC serves as an advisory body that supports the SAC in an effort to collect and analyze data. In addition, the SAC held two (2) professional development brown-bags on the latest tools and methods for criminal justice research and facilitated the City-Wide Truancy Taskforce, Truancy Data Committee. This committee focused primarily on identifying baseline and secondary measures to measure the District's truancy reduction efforts.

<sup>2</sup> New workload measures for 2015



Partnership for Success will continue to work with stakeholders to develop policies and procedures that improve interagency coordination, reduce inefficiencies in service provision and improve outcomes. In addition, pursuant to an MOU, multiple agencies will convene to identify and discuss youth who were connected to both a juvenile and adult criminal justice agency, also known as jointly supervised cases. The agencies involved in these quarterly reviews included DYRS, CSS, the Pre-Trial Services Agency (PSA), and the Court Services and Offender Supervision Agency (CSOSA). Over the past year Partnership for Success (P4S) expanded to include other district agencies that impact District involved youth. This concerted effort allowed for the pooling of resources and a comprehensive, holistic strategy to address the needs of high risk youth. These included providing housing, education and employment options to P4S partners.

The Juvenile Detention Alternatives Initiative (JDAI) provides a comprehensive service continuum for juveniles to decrease their failure to appear for court hearings and to strengthen community supervision and diversion options. Participating agencies have agreed to provide new data elements that correspond with a guiding protocol to the CJCC to generate reports. The reports will be used by the interagency Juvenile Justice Committee to evaluate progress and make recommendations for system improvement. The JDAI Committee produced 12 monthly reports shedding light on the diversion, secure detention, and alternative to secure detention populations. These reports help track changes in these populations, recidivism rates for youth diverted and placed in alternatives, as well as the types of cases which are bringing youth in the juvenile justice system.

GUNSTAT is a District-wide effort to track gun cases (particularly repeat gun offenders) as they progress through the criminal justice system for the purpose of identifying trends, strengths and weaknesses. JUSTIS will continue to help accomplish this through the compilation of a collaborative report of gun-related data to support the missions of criminal justice-related participating agencies both District and Federal. CJCC will facilitate the enhancement/ development of interagency business protocols that are refined or emerge during the sessions. Periodic presentations will be held to educate, present findings and trend analysis of emerging areas that have been identified. Each GunStat session identified and reviewed repeat offenders. In addition, an annual presentation was made by USAO, CJCC, PSA on hold decisions among GunStat candidates.

FY 2015 Plan: CJCC, through the work of the SAC, will support the District on key research priorities set by its members including, but not limited to GunStat, truancy, juvenile justice, the prevalence of synthetic drugs and recidivism.

**Projected Completion: Ongoing FY2015 Date 9/2015.**

**OBJECTIVE 3: Provide a multi-agency structure to facilitate strategic planning, information sharing, cross systems collaboration, research and analysis.**

The 2014 Strategic Priorities were clustered around several key areas organized under two umbrella goals designed to further the overarching goal of reducing violent crime through interagency collaboration:



**Goal One:** Improve data-driven services by increasing effective interagency collaboration and planning.

1. JUSTIS (Justice Information System) Enhancements
2. Reentry
3. GunStat
4. Juvenile Justice
5. Truancy
  - a. Juvenile Detention Alternatives Initiative
  - b. Partnership for Success Stat
  - c. Compliance Monitoring and Disproportionate Minority Contact

**Goal Two:** Improve criminal justice system operations requiring interagency cooperation and information sharing.

1. Substance Abuse/Mental Health Services Integration
2. Papering Reform
3. Warrants
4. Continuity of Operations Planning

**INITIATIVE 3.1: Provide a public safety strategic planning session for identifying citywide priorities.**

**FY 2014 Achievements:** The CJCC convened the CJCC principals for the Annual Strategic Planning Meeting in January, 2014. The purpose of the meeting was to assess the CJCC's progress on the 2013 Strategic Priorities and to develop and revise recommendations for the 2014 Strategic Priorities.

**FY 2015 Plan:** CJCC will convene its principal members on a regular basis to address criminal justice and public safety issues and conduct a strategic planning session that provides the justice and public safety agencies (local and federal) an opportunity to reach consensus on priorities the CJCC will address over the course of the year. Strategic planning session to be completed by 12/15.

**Completion Date: Strategic Planning: Forum FY15: 12/2014.**

**INITIATIVE 3.2: Technical assistance and training.**

**FY 2014 Achievements:** During FY 2014, CJCC held multiple interagency, cross-systems trainings that included two brown-bags on research and statistics (See initiative 2.1), 22 JUSTIS user trainings, our information sharing portal, one mental health training and one Synthetic Drug Symposium (200 attendees). More specifically, the 5th annual Juvenile Justice Summit will be held in September of 2014. The summit is a training and collaboration opportunity for juvenile justice workers. The 5th Annual Juvenile Justice Summit The goal of the Juvenile Justice Summit is to use information sharing, evidence based training and collaboration to (1) reduce the incidence of juvenile delinquency and recidivism, (2) restore youth, families and communities impacted by crime, and (3)



preserve the effective administration of justice. The Summit will provide training for 700 juvenile justice practitioners.

In April 2014, the CJCC Substance Abuse Treatment and Mental Health Services Integration Taskforce (SATMHSIT) in partnership with Public Welfare Foundation presented *Implications of Implementation* a forum that focused on strategies for bridging healthcare gaps to ensure continuous healthcare for the criminal justice-involved population. National and local experts discussed best practices, strategies, enrollment, and a breakdown of the numbers.

FY 2015 Plans: The CJCC will convene training, educational, and information sharing forums for criminal and juvenile justice leaders to keep stakeholders abreast of emerging best practices, significant policy changes and identified public safety priorities.

**Completion Date: Ongoing. FY15: 9/2015.**



**KEY PERFORMANCE INDICATORS - Criminal Justice Coordinating Council**

<b>Measure</b>	<b>FY 2013 Actual</b>	<b>FY 2014 Target</b>	<b>FY 2014 YTD</b>	<b>FY 2015 Projections</b>	<b>FY 2016 Projections</b>	<b>FY 2017 Projections</b>
Percentage Satisfaction with JUSTIS experience	94.01%	95%	96.5% <sup>3</sup>	95%	95%	95%
JUSTIS user friendliness	100%	90%	90% <sup>4</sup>	90%	90%	90%
Number of JUSTIS training sessions held timely	100%	2	14	14	10	10
Number of JUSTIS data audits held timely	2	2	2	2	2	2
JUSTIS System availability	N/A	N/A	N/A	99.4%	95%	95%
Issue research and policy guidance reports within the agreed-upon timeframe	100%	100%	100%	100%	100%	100%
Release of policy guidance reports in a timely manner <sup>5</sup>	100%	100%	100%	N/A	N/A	N/A
JDAI Reports and Evaluations Produced	12	11	11	11	11	11

<sup>3</sup> Measure collected annually.

<sup>4</sup> Measure collected annually.

<sup>5</sup> This performance measure is duplicative and will be removed from future performance plans.



<b>Measure</b>	<b>FY 2013 Actual</b>	<b>FY 2014 Target</b>	<b>FY 2014 YTD<sup>6</sup></b>	<b>FY 2015 Projections</b>	<b>FY 2016 Projections</b>	<b>FY 2017 Projections</b>
Number of strategic planning sessions held	1	1	1	1	1	1
Number of forums and trainings held	3	3	4	3	3	3
Resource locator trainings	N/A	2	2	2	2	2
Resource locator audit	N/A	N/A	N/A	1	1	1
Number of JUSTIS projects completed	N/A	N/A	N/A	4	TBD*	TBD*
Number of Active CJCC Committees	N/A	N/A	N/A	15	TBD*	TBD*

\*The number and scope of the committees are contingent upon the decisions made by the CJCC members at the annual strategic priority planning meeting.

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<sup>6</sup> A specific date was not given at the time this report was published

**PERFORMANCE PLAN  
(FY 2016)**

## **FY 2016 PERFORMANCE PLAN Criminal Justice Coordinating Council**

### **MISSION**

The mission of the Criminal Justice Coordinating Council (CJCC) is to serve as the forum for identifying issues and their solutions, proposing actions, and facilitating cooperation that will improve public safety and the criminal and juvenile justice system of the District of Columbia for its residents, visitors, victims and offenders.

### **SUMMARY OF SERVICES**

Provide a forum for effective collaboration and problem solving among criminal and juvenile justice agencies. Identify, develop and coordinate innovative interagency solutions to address District of Columbia public safety challenges. Research and analyze critical issues identified by the criminal and juvenile justice system. Facilitate and provide long-term performance monitoring of collaborative solutions to public safety and criminal justice challenges.

### **The FY 2015 ACCOMPLISHMENTS**

- **Information Sharing.** The CJCC stood up its initial version of the JUSTIS Disaster Recovery Site which shall function when an event triggers the activation of the agency's Continuity of Operations Plan (COOP) and serve as a source of certain information for the District's criminal and juvenile justice system.
- **Training and Technical Assistance**
  - The CJCC hosted "Demanding More Vigilance: Synthetic Drugs in the District of Columbia, Maryland, and Virginia," a day-long regional symposium that brought 200 behavioral health, medical, scientific, legislative, criminal justice, and education leaders together to examine the current landscape of synthetic drugs in the District of Columbia, Maryland, and Virginia.
  - On September 24<sup>th</sup> and 25<sup>th</sup>, 2015, the CJCC convened the 6<sup>th</sup> Annual Juvenile Justice Summit, **Working Together, Unlocking D.O.O.R.S.** (Dialogue, Opportunities, Options, Results, Stability) which was attended by over 700 juvenile justice agency professionals, social workers, juvenile justice system-involved youth, parents, and community stakeholders. The Summit focused on youth gun violence prediction and prevention, addressing the needs of system-involved girls, the adolescent decision-making process, improving communication and service delivery for LGBTQI youth, racial disparities and the school-to-prison pipeline, mental health literacy, an evidence-based model for engaging resistant parents, the pathways to youth delinquency, and an intergenerational dialogue to support youth success.
- **Research, Analysis and Evaluation.** The CJCC was awarded a Bureau of Statistics grant to conduct research on mental health information sharing relative to the District's criminal justice system. The report, *Criminal Justice Coordinating Council Research Report on Mental Health Information Sharing in the District of Columbia Criminal Justice System*, was published.

## AGENCY WORKLOAD MEASURES

Measure	FY2013 Actual	FY 2014 Actual	FY 2015 Actual
Number of GunStat sessions held	12	12	12
Number of Partnership for Success Sessions	12	2	4
Number of Juvenile Detention Alternative Initiative sessions held/reports produced	11	12	12
Number of JUSTIS trainings	NA	23	7

**OBJECTIVE 1: Assist member agencies with information sharing across the federal and local criminal justice system.**

***Initiative 1.1: Enhance existing and develop new architecture in JUSTIS to support user requests and needs.***

FY 2015 Achievements: The CJCC members are committed to share criminal justice information among public safety agencies using the Justice Information System (JUSTIS). Achievements include: (a) MARIS project: Connections have been established between JUSTIS and the Maryland Dashboard IJIS systems and the CJCC has developed the basic functionality to send information requests to and receive results from Maryland; (b) Juvenile Papering Project: the interagency project team is finalizing the project's business requirements so that the participating agencies may engage their technology vendors in order to make the required changes within their in-house technology systems; (c) the CJCC developed its information security program based upon Federal standards developed by the National Institutes of Standards and Technology (NIST) and captured within a document known as Special Publication (SP) 800-53. A Plan of Action and Milestones (POAM) was developed which outlines specific controls the agency shall pursue in order to enhance its security posture. An external assessor presented the CJCC with a recommendation that the JUSTIS system be issued an Authority to Operate (ATO) which is the final document generated as part of the information security audit process; (d) the CJCC worked with the JUSTIS Inter-Agency Data Quality Workgroup (IDQ) to develop and enhance the JUSTIS DQA module in order to send out notifications to agencies when PDID and name-related corrections are made by MPD, and when duplicate case corrections are made by DCSC.

FY 2016 Plan:

CJCC's JUSTIS FY16 projects include: (a) Phase I hardware and software infrastructure upgrade procurement; (b) JUSTIS System to System Exchange: launch MARIS pilot with MD, DE and PA partners, expansion of the data sets and documents available from MPD arrest feeds, complete the Juvenile Papering Project, address outstanding disaster recovery interface efforts; (c) Governance: address data quality issues via the enhancement of the JUSTIS DQA module to send out notifications to agencies when PDID and name-related corrections are made by MPD; update privacy policies; enhance interagency information sharing agreements; initiative plan to assess the infusion of analytical capabilities with the system, and convene information sharing forum.

**Completion: Ongoing. Date: 9/2016.**

**OBJECTIVE 2: Improve multi-agency collaboration and planning and encourage data-driven decision making by providing CJCC members with relevant and timely research and analysis that includes tracking priorities, evaluating progress, and generating reports.**

***Initiative 2.1: Research and analysis.***

FY2015 Achievements: The CJCC's research team consists of the Statistical Analysis Center (SAC), a unit of the CJCC responsible for independent research, statistical analyses, data collection and program evaluation and the CJCC Interagency Research Advisory Committee (IRAC) comprised of researchers and high level policy representatives from criminal and juvenile justice agencies. In partnership with the IRAC, the SAC held the following Brown Bag Lectures for the District's justice system stakeholders: (a) PSA Risk Assessment: Is Supervision Matched to the Risk Level of Pretrial Defendants? (6/23/15); (b) A Public Health Approach to Gun Violence: The Cure Violence Prevention Model (9/2/15); (c) How Justice Systems are Leveraging Medicaid Expansion (11/4/15) and (d) Implementation Science and the Importance of Fidelity (11/18/15). The SAC also facilitated the City-Wide Truancy Taskforce, Truancy Data Committee and the JDAI Data Committee. The CJCC released the BJS funded report, *Criminal Justice Coordinating Council Research Report on Mental Health Information Sharing in the District of Columbia Criminal Justice System*.

FY 2016 Plan: CJCC, through the work of the SAC, will support the District on key research priorities set by its members including, but not limited to information sharing, violent crime prevention, juvenile justice, substance abuse and mental health, and reentry. The SAC will finalize the 2011 – 2014 Public Safety and Justice Report and was awarded a BJS grant to automate safety and justice reporting.

**Projected Completion: Ongoing. Date 9/2016.**

***Initiative 2.2: Provide research and data analysis in support of the Juvenile Detention Alternatives Initiative (JDAI) in the District of Columbia.***

FY 2015 Achievements: The JDAI Committee produced monthly reports shedding light on trends in the juvenile justice system ranging from diversion, secure detention, and alternative to secure detention populations. These reports help track changes in these populations as well as the types of cases which are bringing youth in the juvenile justice system, to name a few.

FY 2016 Plan: The Juvenile Detention Alternatives Initiative (JDAI) provides a comprehensive service continuum for juveniles to decrease their failure to appear for court hearings and to strengthen community supervision and diversion options. Participating agencies have agreed to provide new data elements that correspond with a guiding protocol to the CJCC to generate reports. The reports will be used by the interagency Juvenile Justice Committee to evaluate progress and make recommendations for system improvement.

**Projected Completion: Ongoing. Date: 9/2016.**

***Initiative 2.3: GunStat Sessions.***

FY 2015 Achievements: Each GunStat session identified and reviewed repeat offenders. The activities included: (a) conducted regular analyses of arrest, charge, and conviction histories of

individuals on the GunStat list as well as prosecution outcomes of gun offenses in the District; (b) conducted a trends and outcomes analysis on “carrying a pistol without a license” (CPWL) arrests made during 2014; (c) examined the criminal histories of known family members and associates of individuals on the GunStat list to enhance investigations and interventions.

FY 2016 Plans: GUNSTAT is a District-wide effort to track gun cases (particularly repeat gun offenders) as they progress through the criminal justice system for the purpose of identifying trends, strengths and weaknesses. JUSTIS will continue to help accomplish this through the compilation of a collaborative report of gun-related data to support the missions of criminal justice-related participating agencies both District and Federal. CJCC will facilitate the enhancement/ development of interagency business protocols that are refined or emerge during the sessions. Periodic presentations will be held to educate, present findings and trend analysis of emerging areas that have been identified.

**Projected Completion. Monthly. Date: 9/2016**

**OBJECTIVE 3: Provide a multi-agency structure to facilitate strategic planning, information sharing, and cross systems collaboration.**

***Initiative 3.1: Provide a public safety strategic planning session for identifying citywide priorities.***

FY 2015 Achievements: During the CJCC’s annual strategic planning meeting convened in November 2014, the CJCC principals reviewed progress made on the FY 2014 priorities and established the agency’s 2015 priorities. They are as follows:

**Goal One:** Improve data-driven services by increasing effective interagency collaboration and planning.

- JUSTIS (Justice Information System)
- Reentry
- GunStat
- Juvenile Justice
  - a. Truancy
  - b. Juvenile Detention Alternatives Initiative
  - c. Partnership for Success Stat
  - d. Compliance Monitoring and Disproportionate Minority Contact

**Goal Two:** Improve criminal justice system operations requiring interagency cooperation and information sharing.

- Substance Abuse/Mental Health Services Integration
- Public Safety Grants Planning
- Warrants
- Continuity of Operations Planning

FY 2016 Plan: The CJCC has established a three-year strategic planning framework which includes specific activities for 2016. CJCC will convene its principal members on a regular basis to address the priority areas that have been established and convene a strategic action planning session late summer/ fall 2016 to assess progress

made toward addressing the priorities and reach consensus on the activities the CJCC will be engaged in 2017. Strategic planning session to be completed by 10/2016 The plan resulting from this session will be completed in November, 2016.

**Completion Date: 11/2016.**

***Initiative 3.2: Technical assistance and training.***

FY 2015 Achievements: During FY 2015, CJCC convened multiple interagency, cross-systems including: (a) 7 JUSTIS trainings (train-the-trainer refreshers, ITSO refreshers, and agency training session); (b) four (4) brown-bags on research, analyses and evaluation (See initiative 2.1); (c) regional Synthetic Drug Symposium (200 attendees); (d) 6<sup>th</sup> annual Juvenile Justice Summit (700 attendees); (e) two public meetings (the intersection between behavioral health and criminal justice; strategic focus on justice involved girls and women); (f) case management and information sharing protocols for youth dually supervised by CFSA, DYRS, CSSD, CSOSA and PSA.

Hosted a COOP exercise with the technical support and guidance by DC HSEMA in October 2015.

- + Plan and implement a December 2015 COOP all-agency exercise centered on interagency emergency communications and other training and exercise drills for all stakeholders.

FY 2016 Plans: The CJCC will convene training, educational, and information sharing forums for criminal and juvenile justice partners to address CJCC priority areas, support the awareness of emerging best practices, create opportunities to identify and address public safety policy issues. The CJCC has convened the following forums to date in FY 2016: (a) Kicked off a three-part Grants Planning Technical Assistance Series for justice agencies and community based organizations November 2015 and (b) convened a COOP exercise with technical support provided by HSEMA in November 2015 and a District Emergency Communications forum for CJCC members December 2016.

**Projected Completion: Ongoing. Date: 9/2016**

<b>Measure</b>	<b>FY 2014 Actual</b>	<b>FY 2015 Target</b>	<b>FY 2015 Actual</b>	<b>FY 2016 Projections</b>	<b>FY 2017 Projections</b>
Percentage Satisfaction with JUSTIS experience	95%	90%	97.11%	95%	98%
JUSTIS user friendliness	93.47%	85%	92.93%	95%	98%

Number of JUSTIS training sessions held timely	23	1	7	2	2
Number of JUSTIS data audits held timely	100%	100%	95%	2	2
JUSTIS System availability	N/A	N/A	90%	96%	99%
Issue research reports within the agreed-upon timeframe <sup>1</sup>	100%	100%	100%	N/A	N/A
Release of policy guidance reports in a timely manner <sup>2</sup>	100%	100%	100%	N/A	N/A
Release of research analyses and policy guidance reports in a timely manner <sup>3</sup>	N/A	N/A	N/A	6	6
Develop juvenile reports in a timely manner <sup>4</sup>	N/A	N/A	N/A	14	14
JDAI Reports and Evaluations Produced	12	12	12	N/A	N/A
Number of Partnership for Success Sessions	2	1	4	N/A	N/A
Periodic Sessions on GunStat held timely	90%	98.77%	12	12	12
Number of principals meetings held	N/A	N/A	12	12	12
Number of strategic planning sessions held	90%	86.42%	1	1	1

<sup>1</sup> Measure is duplicative and is replaced by “Release of research analyses and policy guidance reports in a timely manner” in 2016 measurement.

<sup>2</sup> Measure is duplicative and is replaced by “Release of research analyses and policy guidance reports in a timely manner” in 2016 measurement.

<sup>3</sup> Measure replaces “Issue research reports” and “Release of policy guidance” beginning in 2016 measurement.

<sup>4</sup> Measure replaces “JDAI Reports” and “P4S Sessions” beginning in 2016 measurement.

Number of forums and trainings held	N/A	100%	100%	8	8
Number of training summaries and evaluations disseminated	N/A	100%	100%	8	8